# **Notice of Public Hearing**

# The Lynn Housing Authority invites all tenants and the general public to a review of the Authority's Proposed Annual Plan for Fiscal Year 2026

The Annual Plan is intended to provide insight into the Authority's operations and plans for the coming fiscal year as they affect the Authority's state-aided public housing. The Proposed Annual Plan is comprised of the following elements:

- 1. Proposed Capital Improvement Plan (5-year)
- 2. Proposed Maintenance and Repair Plan
- 3. Current Operating Budget
- 4. Responses to the Performance Management Review (PMR) findings
- 5. List of housing authority policies
- 6. List of waivers from governing regulations of the Department of Housing and Community Development (DHCD)
- 7. Other elements

Hearing time and date: 4:30PM on 01/08/2025

Hearing location: 10 Church Street

Lynn, MA 01902

Residents and the general public are invited to review the Annual Plan before the hearing and may submit public comments as noted below. The Authority shall consider the concerns of any Local Tenants' Organization (LTO) or Resident Advisory Board (RAB) regarding needs and priorities and incorporate some or all of such needs and priorities in the draft plan if deemed by the Authority to be consistent with sound management. Substantive comments will be summarized and included in the Annual Plan when it is submitted to the Department of Housing and Community Development (DHCD).

- o Copies of the Annual Plan are available at the Authority's office or may be reviewed online at <a href="https://tinyurl.com/LHA-MA-AnnualPlan">https://tinyurl.com/LHA-MA-AnnualPlan</a>
- o Comments may be submitted orally at the hearing, by emailing the housing authority office, or by submitting written comments at the housing authority office. Comments must be received no later than the close of the public hearing.
- o For reasonable accommodation requests contact the housing authority office by 12/30/2024 at 4:00 PM.
- o Contact information for Lynn Housing Authority:

Office: 10 Church Street, Lynn, MA 01902

Phone: (781) 581-8600 Email: cgaeta@lhand.org

# Aviso de audiencia pública

# El/La Lynn Housing Authority

# invita a todos los arrendatarios y al público en general a una revisión del Plan Anual Propuesto por la autoridad para el año fiscal 2026

El Plan anual tiene como objetivo dar a conocer las operaciones de la autoridad y sus planes para el año fiscal entrante en lo que respecta a sus iniciativas de vivienda pública con financiamiento estatal. El Plan anual propuesto comprende los siguientes elementos:

- 1. Plan de mejoras de capital propuesto (5 años)
- 2. Plan de mantenimiento y reparaciones propuesto
- 3. Presupuesto operativo actual
- 4. Respuestas a los hallazgos en la Revisión de gestión del desempeño (PMR)
- 5. Listado de las políticas de la autoridad de vivienda
- 6. Listado de las exenciones a las normas vigentes del Departamento de Vivienda y Desarrollo Comunitario (DHCD)
- 7. Otros elementos

Fecha y hora de la audiencia: 4:30PM del 01/08/2025

Lugar de la audiencia: 10 Church Street Lynn, MA 01902

Invitamos a los residentes y al público en general a leer el Plan anual antes de la audiencia y a hacer comentarios públicos por los medios que se indican más abajo. La autoridad tomará en consideración las inquietudes de cualquier organización de arrendatarios locales (LTO) o junta asesora de residentes (RAB) en relación con las necesidades y prioridades. Si las considera consistentes con los principios de buena gestión, la autoridad incorporará dichas necesidades y prioridades -en parte o en su totalidaden la versión preliminar del plan. Los comentarios sustantivos se resumirán e incluirán en el Plan anual cuando este se envíe al Departamento de Vivienda y Desarrollo Comunitario (DHCD).

- o Puede obtener copias del Plan anual en la oficina de la autoridad o consultar el Plan por Internet en <a href="https://tinyurl.com/LHA-MA-AnnualPlan">https://tinyurl.com/LHA-MA-AnnualPlan</a>. El Plan está disponible únicamente en inglés.
- o Si desea hacer comentarios, puede hacerlo oralmente en la audiencia o enviar los comentarios por correo electrónico o postal a la oficina de la autoridad de vivienda. Los comentarios se deben recibir antes del cierre de la audiencia pública.
- o Si tiene una solicitud razonable en relación con una discapacidad, póngase en contacto con la oficina de la autoridad de vivienda antes del 12/30/2024 a las 4:00 PM.
- o Información de contacto de Lynn Housing Authority:

Oficina: 10 Church Street, Lynn, MA 01902

Teléfono: (781) 581-8600

Correo electrónico: cgaeta@lhand.org

# សចេក្ដីជូនដំណឹងអំពីសវនការសាធារណៈ

# Lynn Housing Authority អញជ**ើញអ្**នកដួល និងសាធារណជនទូទ**ៅទាំងអស់ឲ្**យទ**ៅពិនិត្**យម**ើលឡ**ើងវិញនូវជនែការ បុរចាំឆ្ននាំដលែបានដាក់សុន**ើរបស់អាជ្**ញាធរសម្**រាប់ឆ្**នាំសារព**ើ**ពន្**ធ**

## 2026

ជនែការបុរចាំឆុនាំមានគេេលបំណងផុតល់ការយល់នឹងអំពីបុរតិបតុតិការ និងជនែការរបស់អាជុញ្ញាធ រសម្សាប់ឆុនាំសារពេ៍ពនុធខាងមុខនេះ ពុរោះវាប៉ះពាល់ដល់លំន**ៅ**ដុឋានសាធារណៈដលែជួយដ**ោយ** រដ្ឋបរបស់អាជុញ្ញាធរ។ ជនែការបុរចាំឆុនាំដលែបានដាក់សុន**្តី មានធាតុដូចខាងកុរ**ោម៖

- 1. ជនែការកលែមអរដ្ឋបធានីដលែបានដាក់សុន ើ (5 ឆុនាំ)
- 2. ជនែការជួសជុល និងថទោំដលែបានដាក់សុន ើ
- 3. ថវិកាបុរតិបតុតិការបចុច្ចបុបនុន
- 4. ការឆុល៊េយតបនឹងលទ្ធជលនកោរពិនិត្តយម**៊ែលឡ**៊ើងវិញ្ញនូវការគុរប់គុរងការបំពញ្ឆេការងារ (PMR)
- 5. បញ្ជូនីគរោលនយរោបាយអាជ្ញញាធរលំនរៅដុឋាន
- 6. បញ្ជូជីការលះបង់សិទ្ធជិពីបទបុបញ្ញញ្ញតុគិគ្ចរប់គរងរបស់កុរសួងអភិវឌ្ធពសហគមន៍ និងលំន**ៅ**ឌុឋាន (DHCD)
- 7. ធាតុផុសងេទៀត

កាលបរិច្ចឆទេ និងម៉ោងសវនការ៖

4:30PM ssi 01/08/2025

ទីកនុលដែសវនការ៖ 10 Church Street

Lynn, MA 01902

#### គេហជន

និងសាធារណជនទូទៅត្សូវបានអញ្ជជ**ី**ញ្ចដិយពិនិត្**យម**ែលឡូែងវិញនូវជនែការបុរចាំឆុនាំមុនពលេប**ើកសវនាការ** ហេីយអាចបញ្ជូនមតិសាធារណៈដូចបានកត់សមុគាល់ខាងកុរេាម។ អាជុញ្ញាធរត្សូវគិតគូរពីកង្វល់នានារបស់អង្គការរបស់អុនកជួលកុនុងមូលដុបាន (LTO) ឬកុរុមបុរីកុសាយេាបល់គហេជន (RAB) អំពីតម្សូវការ និងអាទិភាពនានា ហេីយបញ្ជចូលតម្សូវការ និងអាទិភាពទាំងន**ោះមួយចំនួន** ឬទាំងអស់ទៅកុនុងសចេកគីពុរាងជនែការ បេីអាជុញ្ញាធរយល់ថាសមសុរបជាមួយការគុរប់គុរងដលែតុរីមត្សូវ។ មតិសំខាន់ ៗនឹងត្បូវបានសងុខបេ និងបញ្ជចូលទៅកុនុងជនែការបុរចាំឆុនាំ ន**ៅពលេវាត្បូវបាន**នាក់ជូនកុរសួងអភិវឌុឍសហគមន៍ និងលំន**ៅដុ**បាន (DHCD)។

- o សចេកុដីចម្លល់ងនផៃនៃការបុរចាំឆុនាំ មានន**ៅការិយាល័យរបស់អា**ដុញ្ញាធរ ឬអាចពិនិតុយម**ើលឡ**ើងវិញល**ើ**បណុឌាញតាមរយៈ <a href="https://tinyurl.com/LHA-MA-AnnualPlan>។">https://tinyurl.com/LHA-MA-AnnualPlan>។</a> មានដាភាសាអង់គុលសេតប៉ែុណុណ**ោះ**។
- ០ មតិនានាអាចក្សូវបានផុដល់ដ ោយផុទាល់មាត់ន ៅកុនុងសវនាការ ដ ោយផុញ ើអ៊ីមលែទ ៅការិយាល័យអាជុញាធរលំន ៅដុឋាន ឬដ ោយដាក់មតិជាលាយលកុខណ៍អកុសរន ៅការិយាល័យអាជុញាធរលំន ៅដុឋាន។ មតិនានាត្យូវតផ្ដែដល់ឱ្យយបានមុនពលេបិទសវនាការសាធារណៈ។
- o សម្សាប់សំណ**ែសុំការសុនាក់ន**ៅសមរម្មយ សូមទាក់ទងការិយាល័យអាជុញាធរលំន**ៅដុឋានក្**រឹមថុង ៃ12/30/2024 នៅម៉ោង 4:00 PM។
- o ព័ត៌មានទំនាក់ទំនងសម្**រាប់ Lynn Housing Authority**៖

ការិយាល័យ៖ 10 Church Street, Lynn, MA 01902

ទូរស័ពុទ៖ (781) 581-8600 អ៊ីមែល៖ cgaeta@lhand.org

# Thông báo Điều trần Công khai

# Lynn Housing Authority

xin mời tất cả những người thuê nhà và cộng đồng đến tham dự buổi đánh giá Kế hoạch Hàng năm Đề xuất cho Năm Tài chính của Cơ quan Quản lý 2026

Kế hoạch Hàng năm này nhằm đem lại cái nhìn sâu sắc đối với các hoạt động của Cơ quan Quản lý và các kế hoạch cho năm tài chính sắp tới vì chúng ảnh hưởng đến vấn đề gia cư công cộng có sự trợ giúp của tiểu bang của Cơ quan Quản lý. Kế hoạch Hàng năm Đề xuất bao gồm các thành phần sau:

- 1. Kế hoạch Cải tạo Cơ bản Đề xuất (5 năm)
- 2. Kế hoach Bảo trì và Sửa chữa Đề xuất
- 3. Ngân sách Vận hành Hiện tại
- 4. Trả lời đối với những phát hiện trong bản Đánh giá Quản lý Hoạt động (PMR)
- 5. Danh sách các chính sách của cơ quan quản lý gia cư
- 6. Danh sách các quyết định miễn tuân thủ các quy định chi phối của Sở Gia cư và Phát triển Cộng đồng (DHCD)
- 7. Các thành phần khác

Ngày và giờ điều trần: 4:30PM và 01/08/2025

Địa điểm điều trần: 10 Church Street Lynn, MA 01902

Các cư dân và cộng đồng được mời tham gia xem xét Kế hoạch Hàng năm trước phiên điều trần và có thể gửi ý kiến đóng góp của công chúng như được mô tả dưới đây. Cơ quan Quản lý phải cân nhắc các quan ngại của bất kỳ Tổ chức của Người Thuê nhà Địa phương (LTO) hay Hội đồng Cố vấn Cư dân (RAB) nào về các nhu cầu và ưu tiên và kết hợp một số hoặc tất cả các nhu cầu và ưu tiên đó trong bản thảo kế hoạch nếu Cơ quan Quản lý coi là phù hợp với việc quản lý hợp lý. Các ý kiến đóng góp có cơ sở sẽ được tóm tắt và đưa vào nội dung Kế hoạch Hàng năm khi nộp cho Sở Gia cư và Phát triển Cộng đồng (DHCD).

- o Các bản sao của Kế hoạch Hàng năm sẵn có tại văn phòng Cơ quan Quản lý hoặc quý vị có thể xem trực tuyến tại <a href="https://tinyurl.com/LHA-MA-AnnualPlan">https://tinyurl.com/LHA-MA-AnnualPlan</a>. Các bản này chỉ có bằng Tiếng Anh.
- o Các ý kiến đóng góp có thể được nộp bằng lời tại buổi điều trần, gửi email cho văn phòng cơ quan quản lý gia cư, hoặc nộp ý kiến bằng văn bản tại văn phòng cơ quan quản lý gia cư. Các ý kiến đóng góp phải được nhận không muộn hơn giờ kết thúc phiên điều trần.
- o Để đưa ra các yêu cầu về biện pháp điều chỉnh đặc biệt hợp lý, hãy liên hệ với văn với văn phòng cơ quan quản lý gia cư trước 12/30/2024 lúc 4:00 PM.
- Thông tin liên hệ cho Lynn Housing Authority:

Văn phòng: 10 Church Street, Lynn, MA 01902

Điện thoại: (781) 581-8600 Email: cgaeta@lhand.org

# 开公众听证会的通知

# Lynn Housing Authority 邀请所有租户和公众 对本管理局的 2026 财政年度建议的《年度计划》进行审查

该《年度计划》旨在深入了解本管理局的运作和下一财政年度的计划,因为它们会影响到理局的由马萨诸塞州资助和管理的公共住房。建议的年度计划包括以下内容:

- 1. 建议的资本改善计划(5年)
- 2. 建议的维修计划
- 3. 当前的运营预算
- 4. 对绩效管理审查(PMR)调查结果的回应
- 5. 住房管理局政策一览表
- 6. 从住房和社区发展部(DHCD)的法规可豁免的条例清单
- 7. 其他基本点

听证会时间和日期: 4:30PM 在 01/08/2025

听证会地点: 10 Church Street Lynn, MA 01902

请租户和公众在听证会之前审阅《年度计划》,并可以按照以下说明提交公众意见。本管理局将考虑任何地方租户组织(LTO)或居民咨询委员会(RAB)对需求和需优先考虑的事项的关注,并在管理局认为是与明智、稳妥的管理相一致的情况下,将部分或全部此类需求和需优先考虑的事项纳入计划草案。公众的实质性意见会被汇总并纳入《年度计划》,然后被提交给住房和社区发展部(DHCD)。

- 各位要提出评论,可以在听证会上通过口头方式、或通过向住房管理局的办公室发送电子邮件、或在住房管理局的办公室当面提交书面评论。所有评论必须在公众听证会结束之前收到。
- 对于合理的需通融的要求,请在 12/30/2024 之前通过 4:00 PM 与住房管理局的办公室联系。
- Lynn Housing Authority 的联系方式:

办公室: 10 Church Street, Lynn, MA 01902

电话: (781) 581-8600 电子邮件: cgaeta@lhand.org

# Aviso de Audiência Pública

# O Lynn Housing Authority

# convida todos os locatários e o público em geral para uma revisão do plano anual proposto pela Autoridade para o ano fiscal 2026

O Plano Anual é destinado a fornecer insights sobre as operações e planos da Autoridade para o próximo ano fiscal, uma vez que afetam as habitações públicas da Autoridade estadual. O plano anual proposto é composto pelos seguintes elementos:

- 1. Plano de melhoria de capital proposto (5 anos)
- 2. Plano de manutenção e reparação proposto
- 3. Orçamento operacional atual
- 4. Respostas aos achados da Revisão de Gerenciamento de Desempenho (PMR)
- 5. Lista de políticas da autoridade habitacional
- 6. Lista de isenções de regulamentos aplicáveis do Departamento de Habitação e Desenvolvimento Comunitário (DHCD)
- 7. Outros elementos

Data e hora da audiência: 4:30PM em 01/08/2025

Local da audiência: 10 Church Street Lynn, MA 01902

Os residentes e o público em geral são convidados a revisar o Plano Anual antes da audiência e podem enviar comentários públicos, conforme indicado abaixo. A Autoridade deve considerar as preocupações de qualquer Organização de Locatários Locais (LTO) ou Conselho Consultivo de Residentes (RAB) em relação às necessidades e prioridades e incorporar algumas ou todas essas necessidades e prioridades ao projeto do plano se a Autoridade considerar que é consistente com a boa gestão. Os comentários substanciais serão resumidos e incluídos no Plano Anual quando este for submetido ao Departamento de Habitação e Desenvolvimento Comunitário (DHCD).

- Cópias do Plano Anual estão disponíveis no escritório da Autoridade ou podem ser analisadas on-line em <a href="https://tinyurl.com/LHA-MA-AnnualPlan">https://tinyurl.com/LHA-MA-AnnualPlan</a>. Estas estão apenas no idioma inglês.
- Os comentários podem ser apresentados oralmente na audiência, por e-mail para o escritório da autoridade habitacional ou por escrito para o escritório da autoridade habitacional. Os comentários devem ser recebidos, no máximo, até o encerramento da audiência pública.
- Para solicitações razoáveis de acomodação, entre em contato com o escritório da autoridade habitacional em 12/30/2024 às 4:00 PM.
- Informações de contato para Lynn Housing Authority:

Escritório: 10 Church Street, Lynn, MA 01902

Telefone: (781) 581-8600 E-mail: cgaeta@lhand.org

# Уведомление о публичном слушании

# Lynn Housing Authority приглашает всех жильцов и представителе общественности принять участие в рассмотрении предлагаемого Жили управлением Годового плана на фискальный год 2026

Целью Годового плана является представление сведений о деятельности и планах Жилищного управления на предстоящий фискальный год в том, что касается предоставления социального жилья Жилищным управлением при поддержке штата Массачусетс. Предлагаемый Годовой план включает следующие разделы:

- 1. Предлагаемый план капитального ремонта (5-летний);
- 2. Предлагаемый план технического обслуживания и ремонта;
- 3. Текущий операционный бюдж;
- 4. Ответы по результатам оценки организации хозяйственной деятельности (PMR);
- 5. Список политик Жилищного управления;
- 6. Список отказов от постановлений Департамента жилищного хозяйства и общественного развития (DHCD);
- 7. Другие разделы.

Время слушания: **4:30РМ** Дата слушания **01/08/2025** 

Mесто проведения 10 Church Street слушания: Lynn, MA 01902

Жильцы и представители общественности приглашаются принять участие в рассмотрении Годового плана перед началом слушания и могут делать открытые замечания, как указано ниже. Жилищное управление рассмотрит замечания Местной жилищной организации (LTO) или Жилищного консультационного совета (RAB), касающиеся потребностей и приоритетов жильцов, и включит все такие приоритеты и потребности или их часть в проект плана, если Жилищное управление посчитает, что они соответствуют принципам рационального управления. Содержательные замечания будут резюмированы и включены в Годовой план при его подаче в Департамент жилищного хозяйства и общественного развития (DHCD).

- о Копии Годового плана можно получить в офисе Жилищного управления или на сайте: <a href="https://tinyurl.com/LHA-MA-AnnualPlan">https://tinyurl.com/LHA-MA-AnnualPlan</a>. Документы доступны только на английском языке.
- о Замечания можно сделать устно в ходе слушания, а также отправить их по электронной почте в офис Жилищного управления или оставив их в письменном виде в офисе Жилищного управления. Замечания должны быть получены до закрытия публичного слушания.
- о Разумные запросы о размещении можно направить в офис Жилищного управления до 12/30/2024 4:00 PM.
- о Контактная информация Lynn Housing Authority:

Офис: 10 Church Street, Lynn, MA 01902

Телефон: (781) 581-8600 Адрес эл. почты: cgaeta@lhand.org

11/25/2024 Russian Hearing Notice

# Avi Odisyon Piblik

# The Lynn Housing Authority

# ap envite tout lokatè ak piblik la an jeneral nan yon revizyon Plan Anyèl pou Ane Fiskal la ke Administrasyon an Pwopoze 2026

Plan Anyèl la fèt nan entansyon pou bay apèsi sou operasyon Otorite a ak plan pou ane fiskal k ap vini a nan fason k ap afekte lojman piblik Administrasyon ke eta a finanse. Plan Anyèl yo pwopoze a te gen eleman sa yo ladann:

- 1. Plan Amelyorasyon Kapital yo Pwopoze (5-an)
- 2. Plan Antretyen ak Reparasyon yo Pwopoze
- 3. Bidjè Operasyon Aktyèl
- 4. Rezilta Revizyon Repons Jesyon Pèfòmans lan (Performance Management Review, PMR)
- 5. Lis règleman administrasyon lojman yo
- 6. Lis egzonerasyon règlemantasyon k ap fè otorite nan Depatman Lojman ak Devlopman Kominotè a (Department of Housing and Community Development, DHCD)
- 7. Lòt eleman yo

Dat ak lè odisyon: 4:30PM nan dat 01/08/2025

Adrès odisyon an: 10 Church Street

Lynn, MA 01902

N ap envite rezidan yo ak piblik la an jeneral pou vin fè revizyon Plan Anyèl la avan odisyon an epi yo gendwa soumèt kòmantè piblik jan sa note annapre a. Administrasyon an pral konsidere enkyetid nenpòt Òganizasyon Lokatè Lokal (LTO) oswa Komite Konsiltatif Rezidan (Resident Advisory Board, RAB) anrapò ak bezwen preyorite epi enkòpore kèlke nan yo oswa tout nan bezwen sa yo ak priyorite yo nan dokiman plan an si Administrasyon an jije ke sa nesesè pou on bon jesyon. Y ap fè rezime kòmantè enpòtan yo epi mete yo nan Plan Anyèl la lè yo te soumèt li bay Depatman Lojman ak Devlopman Kominotè (Department of Housing and Community Development, DHCD).

- Kopi Plan Anyèl yo disponib nan biwo Administrasyon an oswa w ka revize anliy nan <a href="https://tinyurl.com/LHA-MA-AnnualPlan">https://tinyurl.com/LHA-MA-AnnualPlan</a>. Sa yo se nan lang Anglè sèlman.
- Yo gendwa soumèt kòmantè yo vèbalman nan odisyon an, pa imèl bay biwo administrasyon lojman an, oswa nan soumisyon kòmantè ekri w yo nan biwo administrasyon lojman an. Yo ta dwe voye kòmantè yo nan yon moman ki pa pi ta pase odisyon piblik la.
- Pou demand akomodasyon rezonab kontakte biwo administrasyon lojman an kote w ap 12/30/2024 a 4:00 PM.
- Enfòmasyon kontak pou Lynn Housing Authority:

Biwo: 10 Church Street, Lynn, MA 01902

Telefòn: (781) 581-8600

Imèl: cgaeta@lhand.org

# Annual Plan 2026 Overview and Certification

# Lynn Housing Authority Proposed Annual Plan for Fiscal Year 2026 For State-Aided Public Housing

The Annual Plan is a document compiled by housing authority staff in advance of each new fiscal year. The plan serves as both a tool for the Local Housing Authority (LHA) to reflect upon the prior fiscal year, and as an opportunity to develop a clear and transparent plan that builds on successes, identifies needs, and corrects any issues that have arisen in prior years. Additionally, the Annual Plan is an important tool for tenants, who may use the document to better understand the operations and needs of their housing authority, advocate for changes to policies and procedures, access data about the housing authority, and participate in their housing authority's governance.

In addition to the physical document, the Annual Plan is also a process of public engagement. Throughout the Annual Plan process, the LHA executive director or their designee will be expected to review the Plan with any Local Tenant Organizations (LTO's) and Resident Advisory Board (RAB) before the LHA presents the plan to the LHA Board of Commissioners; make a draft available for review to all residents and the general public; post on the website and make a copy available to each LTO at least 30 business days before the public hearing; hold a hearing on the document; and collect, integrate, and report back on substantive comments. Additionally, the Board will read, offer recommendations, and approve the Annual Plan in advance of its submission to DHCD.

The law that mandates the Annual Plan is An Act Relative to Local Housing Authorities, Massachusetts General Laws, Chapter 121B Section 28A. The regulation that expands upon Section 28A is 760 CMR 4.16. The regulations that address Local Tenant Organization (LTO) and resident participation in the Annual Plan are 760 CMR 6.09 (3)(h) and 760 CMR 6.09(4)(a)(4).

The Lynn Housing Authority's Annual Plan for their 2026 fiscal year includes the following components:

- 1. Overview and Certification
- 2. Capital Improvement Plan (CIP)
- 3. Maintenance and Repair Plan
- 4. Operating Budget
- 5. Narrative responses to Performance Management Review (PMR) findings
- 6. Policies
- 7. Waivers
- 8. Glossary
- 9. Other Elements
  - a. Cover sheet for tenant satisfaction surveys
  - b. Tenant Satisfaction Survey 667 Program
  - c. Performance Management Review

# Annual Plan 2026 Overview and Certification

### **State-Aided Public Housing Developments**

The following table identifies the state-aided public housing units with developments of more than 8 units listed separately. Units in developments of 8 or fewer units are aggregated as noted. Units that the LHA provides to assist clients of the Department of Mental Health (DMH), the Department of Developmental Services (DDS), or other agencies are also aggregated separately.

Dev No	Туре	Development Name	Num Bldgs	Year Built	Dwelling Units
667-04	Elderly	CAGGIANO PLAZA 667-04	1	1976	107
667-02	Elderly	ESSEX and TILTON 667-02	3	1959	47
667-05	Elderly	MCGEE HOUSE 667-05	1	1900	50
667-3A	Elderly	MEADOW COURT 667-3A	12	1961	85
667-01	Elderly	OLIVE STREET 667-01	2	1957	25
667-3B	Elderly	WOODMAN 667-3B	5	1961	40
	Family	Family units in smaller developments	13		38
	Other	Special Occupancy units	2		16
Total			39		408

# Massachusetts Rental Voucher Program (MRVP)

The Massachusetts Rental Voucher Program (MRVP) is a state-funded program that provides rental subsidies to low-income families and individuals. In most cases, a "mobile" voucher is issued to the household, which is valid for any market-rate housing unit that meets the standards of the state sanitary code and program rent limitations. In some cases, vouchers are "project-based" into a specific housing development; such vouchers remain at the development if the tenant decides to move out.

Lynn Housing Authority manages 535 MRVP vouchers.

# Federally Assisted Developments

Lynn Housing Authority also manages Federally-assisted public housing developments and/or federal rental subsidy vouchers serving 3032 households.

# Annual Plan 2026 Overview and Certification

## **LHA Central Office**

Lynn Housing Authority 10 Church Street, Lynn, MA, 01902 Charles Gaeta, Executive Director

Phone: 781-581-8600 Email: cgaeta@lhand.org

## **LHA Board of Commissioners**

	<u>Role</u>	<u>Category</u>	<u>From</u>	<u>To</u>
Justin Anshewitz		Labor Appointee	05/11/2021	05/25/2026
Steve Martin	Chair		08/17/2012	05/25/2027
Susan McGinnis-Lang	Treasurer		05/25/2011	07/01/2023
Robert Muise		Federal Tenant Rep	04/21/2017	05/25/2027
Kiara Palomares	Member		06/25/2024	05/25/2025

## **Plan History**

The following required actions have taken place on the dates indicated.

REQ	REQUIREMENT						
		COMPLETED					
A.	Advertise the public hearing on the LHA website.						
В.	Advertise the public hearing in public postings.						
C.	Notify all LTO's and RAB, if there is one, of the hearing and	N1/A					
	provide access to the Proposed Annual Plan.	N/A					
D.	Post draft AP for tenant and public viewing.	11/25/2024					
E.	Hold quarterly meeting with LTO or RAB to review the draft AP.	N1/A					
	(Must occur before the LHA Board reviews the Annual Plan.)	N/A					
F.	Annual Plan Hearing. Hosted by the LHA Board, with a quorum of members present. (For Boston, the Administrator will host the hearing.)						
G.	Executive Director presents the Annual Plan to the Board.						
H.	Board votes to approve the AP. (For Boston Housing Authority, the Administrator approves and submits the AP.)						

## Lynn Housing Authority (LHA)

# **Annual Plan 2026**

**Draft Plan for Public Posting** 

#### **Overview and Certification**

This Annual Plan (AP) will be reviewed by the Department of Housing and Community Development (DHCD) following the public comment period, the public hearing, and LHA approval.

### **Capital Improvement Plan**

#### **DHCD Description of CIPs:**

The Capital Improvement Plan (CIP) is a five year plan which identifies capital projects, provides a planning scope, schedule and budget for each capital project and identifies options for financing and implementing the plan. The CIP identifies anticipated spending for each Department of Housing and Community Development (DHCD) fiscal year (July 1 to June 30) based on the project schedules.

Local Housing Authorities (LHAs) receive yearly awards from DHCD (Formula Funding Awards) which they target to their most urgent capital needs in their CIP. They may also receive special awards from DHCD for specific projects which meet specific criteria. Special awards may be given for certain emergency, regulation compliance, energy and water conservation, and other projects. The first three years of the CIP are based on actual awards made to the LHA, while years four and five are based on estimated planning amounts, not actual awards.

LHAs may sometimes secure other sources of funding and assistance that you will note in their CIP, such as: Community Preservation Act (CPA) funding, Community Development Block Grant (CDBG) funding, Local Affordable Housing Trust Funds (AHTF), HOME grants, income from leasing a cell tower on their property, savings from net meter credit contracts with solar developers, utility rebates and contracted work from utility providers, and Sheriff's Department work crews. However, not all of these funding sources are available every year, or in all communities.

The CIP includes the following parts:

- A table of available funding sources and amounts
- A list of planned capital projects showing spending per fiscal year
- A table showing special awards and other funding for targeted projects, if any, which supplements Formula Funding awarded to the LHA
- A 'narrative' with a variety of additional information.

# Annual Plan

#### **Capital Improvement Plan (CIP)**

#### Aggregate Funding Available for Projects in the First Three Years of the CIP:

Category of Funds	Allocation	Planned	Description
		Spending	
Balance of Formula Funding (FF)	\$2,345,959.10		Total of all FF awards minus prior FF spending
LHA Emergency Reserve	\$351,893.87		Amount to reserve for emergencies
Net FF Funds (First 3 Years of the CIP)	\$1,994,065.24	\$2,761,572.05	Funds to plan & amount actually planned in the first 3 years of the CIP
ADA Set-aside	\$38,726.89	\$37,813.00	Accessibility projects
DMH Set-aside	\$21,448.77	\$21,175.00	Dept. of Mental Health facility
DDS Set-aside	\$0.00	\$0.00	Dept. of Developmental Services facility
Unrestricted Formula Funding (FF)	\$1,933,889.58	\$2,702,584.05	Funds awarded by DHCD to be used on projects selected by the LHA and approved by DHCD.
Special DHCD Funding	\$1,931,103.48	\$1,854,872.48	Targeted awards from DHCD
Community Development Block Grant (CDBG) Funds	\$0.00	\$0.00	Federal funds awarded by a city or town for specific projects.
Community Preservation Act (CPA) Funds	\$0.00	\$0.00	Community Preservation Act funds awarded by a city of town for specific projects.
Operating Reserve(OR) Funds	\$0.00	\$0.00	Funds from the LHA's operating budget.
Other Funds	\$0.00	\$0.00	Funds other than those in the above categories. See explanation below.
Total funds and planned spending	\$3,925,168.71	\$4,616,444.52	Total of all anticipated funding available for planned projects and the total of planned spending.

#### Additional notes about funding:

Lynn Housing Authority is applying for CDBG funds through the City of Lynn to renovate the exterior building envelope of 19 President Street, which hopes of obtaining matching funding through the HILAPP program.

#### **Annual Plan**

#### Capital Improvement Plan (CIP)

#### **CIP Definitions:**

**ADA Set-aside** is funding allocated within the Formula Funding (FF) for use on projects that improve accessibility for people with disabilities. 10% of FF awards are designated for this purpose.

**Available State Bond Funding** is the amount of State Bond Funding available to the LHA for the first three years of the CIP. It is calculated by totaling all of FF and Special Awards granted to the LHA through the end of the third year of the plan and subtracting the amount of these funds spent prior to July 1 of the first year of the plan.

**Amount spent prior to the plan** is the total amount of Formula Funding (FF) and Special Awards spent prior to July 1 of the first year of the plan.

**Capital project** is a project that adds significant value to an asset or replaces building systems or components. Project cost must be greater than \$1000.

CDBG stands for Community Development Block Grant, a potential source of project funds.

**CPA** stands for Community Preservation Act, a potential source of project funds.

**CapHub Project Number** is the number given to projects entered into DHCD's project management system known as CapHub.

**DMH Set-aside** is funding allocated within the Formula Funding (FF) for use on facilities leased to the Department of Mental Health (DMH) program vendors, if any exist at this LHA.

**DDS Set-aside** is funding allocated within the Formula Funding (FF) for use on facilities leased to the Department of Developmental Services (DDS) program vendors, if any exist at this LHA.

**Formula Funding** (FF) is an allocation of state bond funds to each LHA according to the condition (needs) of its portfolio in comparison to the entire state-aided public housing portfolio.

**Operating Reserve** is an account, funded from the LHA operating budget, primarily used for unexpected operating costs, including certain extraordinary maintenance or capital projects.

**Other Funds** could include other funding by the city or town or from other sources.

**Special Awards** are DHCD awards targeted to specific projects. Award programs include funds for emergencies beyond what an LHA can fund, for complying with regulatory requirements, for projects that will save water or energy use, and various other programs the department may run from time to time.

Total Cost is the sum of investigation, design, administration, permitting, and construction costs for a project

**Unrestricted Formula Funding (FF)** is money awarded to the LHA by DHCD under the Formula Funding program other than amounts set aside (restricted) for accessibility improvements or for facilities operated by DMH or DDS.

## **Capital Improvement Plan (CIP)**

Formula Funding and Special DHCD Award Planned Spending - Other funding not included

Cap Hub Project Number	Project Name	Development(s)	Total Cost	Amount Spent Prior to Plan	Remaining Planned for 2024	fy2025 Planned	fy2026	fy2027	fy2028	fy2029
163046	2008 Master CFA	OLIVE STREET 667-01	\$9,400	\$9,250	\$0	\$150	\$0	\$0	\$0	\$0
	EMG FF: Shepard St Roofing and Envelope renovations	SHEPARD and WARREN 689-01	\$26,551	\$26,551	\$0	\$0	\$0	\$0	\$0	\$0
	Kitchen, bath and hallway renovations - Force Account	OLIVE STREET 667-01	\$35,839	\$0	\$0	\$28,961	\$1,592	\$0	\$0	\$0
	Exterior Envelope Renovations	PRESIDENT 705-1C	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
163134	Replace Asphalt Driveway	PRESIDENT 705-1C	\$14,400	\$0	\$0	\$14,400	\$0	\$0	\$0	\$0
	Boiler Replacement	CENTER 705-2B	\$7,687	\$0	\$0	\$7,687	\$0	\$0	\$0	\$0
	crawl space heat line replacement Essex and Tilton	ESSEX and TILTON 667-02	\$202,105	\$16,523	\$0	\$36,225	\$146,031	\$0	\$0	\$0
	Crawlspace Heat Pipe Replacement - Woodman St.	WOODMAN 667-3B	\$696,920	\$17,933	\$0	\$377,612	\$288,737	\$0	\$0	\$0
	Fencing and paving	HANOVER ST/JOHNSON ST 705-2C	\$69,687	\$0	\$0	\$32,507	\$37,181	\$0	\$0	\$0
	Essex/Tilton Roof Replacement	ESSEX and TILTON 667-02	\$346,812	\$314,870	\$0	\$27,184	\$0	\$0	\$0	\$0

## **Capital Improvement Plan (CIP)**

Formula Funding and Special DHCD Award Planned Spending - Other funding not included

Cap Hub Project Number	Project Name	Development(s)	Total Cost	Amount Spent Prior to Plan	Remaining Planned for 2024	fy2025 Planned	fy2026	fy2027	fy2028	fy2029
163146	ARPA Targeted Award: Lynn Fire Alarm Syst and Sprinklers	667-02, 667-05, 689-01, 705-01, 705-1A, 705-1B, 705-1C, 705-2A, 705-A, 705-C, 705-D, 689-01	\$1,450,592	\$0	\$0	\$658,690	\$791,903	\$0	\$0	\$0
163148	Door Replacement and Porch Repairs (28 Webster)	WEBSTER & 32 SHEPARD 705-01	\$23,335	\$0	\$0	\$23,335	\$0	\$0	\$0	\$0
163149	ARPA FF: Replace siding, doors and windows	NEPTUNE 705-A	\$303,500	\$8,000	\$0	\$267,150	\$13,350	\$0	\$0	\$0
163155	Window replacement	MCGEE HOUSE 667-05	\$1,025,000	\$0	\$0	\$0	\$81,250	\$903,750	\$40,000	\$0
163157	FORCE ACCOUNT - Vacancy turnover	Olive, Essex and Tilton, Caggiano, McGee, Meadow Crt, Woodman, Western	\$350,000	\$0	\$0	\$8,925	\$341,075	\$0	\$0	\$0
163158	Office Area C asbestos remediation	CAGGIANO PLAZA 667-04	\$6,325	\$0	\$0	\$6,325	\$0	\$0	\$0	\$0
•	Convert unit to ADA compliant unit	CAGGIANO PLAZA 667-04	\$37,813	\$0	\$0	\$0	\$37,813	\$0	\$0	\$0
•	Chain link fence replacement	MEADOW COURT 667-3A	\$92,263	\$0	\$0	\$0	\$92,263	\$0	\$0	\$0
•	VCT flooring replacement common entries	WOODMAN 667-3B	\$127,050	\$0	\$0	\$0	\$127,050	\$0	\$0	\$0

## **Capital Improvement Plan (CIP)**

#### Formula Funding and Special DHCD Award Planned Spending - Other funding not included

Cap Hub Project Number	Project Name	Development(s)	Total Cost	Amount Spent Prior to Plan	Remaining Planned for 2024	fy2025 Planned	fy2026	fy2027	fy2028	fy2029
	Paving - repairs, sealcoating	SHEPARD and WARREN 689-01	\$21,175	\$0	\$0	\$0	\$21,175	\$0	\$0	\$0
	entry doors, replace gutter and downspouts	CHATHAM 705-D	\$19,329	\$0	\$0	\$19,329	\$0	\$0	\$0	\$0
	Fencing and paving	WARREN ST/COMMERCIAL ST	\$36,845	\$0	\$0	\$36,845	\$0	\$0	\$0	\$0

#### FUNDS IN ADDITION TO ANNUAL FORMULA FUNDING AWARD

Cap Hub	Project Name	DHCD Special		Special DHCD Awards Other Funding						
Project Number		Award Comment	Emergency Reserve	Compliance Reserve	Sustain- ability	Special Awards	CDBG	СРА	Operating Reserve	Other Funds
163072	EMG FF: Shepard St Roofing and Envelope renovations	Rebate for EMG FF: Shepard St Roofing and Envelope renovations	\$0	\$0	\$0	\$2,448	\$0	\$0	\$0	\$0
163146	ARPA Targeted Award: Lynn Fire Alarm Syst and Sprinklers	ARPA Targeted	\$0	\$0	\$0	\$1,450,592	\$0	\$0	\$0	\$0
163149	ARPA FF: Replace siding, doors and	ARPA FF	\$0	\$0	\$0	\$55,750	\$0	\$0	\$0	\$0
163157	windows FORCE ACCOUNT - Vacancy turnover	VU initiative 2024	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0

## Capital Improvement Plan (CIP) Narrative

## **Including Requests to DHCD & Supporting Statements**

#### 1. Request for increased spending flexibility.

DHCD designates a spending target (cap share) and an allowable spending range for each year of the CIP. A Housing Authority may request to shift the cap shares of the first three years in order to increase scheduling flexibility. A CIP utilizing this flexibility is called an Alternate CIP. The total spending over three years and over five years must continue to meet the limits set by DHCD. DHCD will approve an Alternate CIP only with acceptable justification and only if funding is available.

Lynn Housing Authority has not submitted an Alternate CIP.

#### 2. Request for additional funding.

A Housing Authority may request additional funding from DHCD for projects that qualify as emergencies, required legal compliance upgrades, or sustainability improvements.

Lynn Housing Authority has requested \$6,325.00 in DHCD Compliance Reserve funding for project #163-667-04-0-24-734, Office Area C asbestos remediation. Reason: asbestos remediation

#### 3. Overall goals of the Housing Authority's CIP

Lynn 2025 CIP continues the upgrade of our housing portfolio. We have completed projects that address health and safety concerns brought forward by our residents including: replacing gas stoves with electric, replaced degraded paving and curbs, and old tile flooring. We have added funding to a window replacement project for our property at McGee House. In addition, we have some small kitchen/bath projects. We have also moved forward to address replacement of the fire alarm systems throughout our developments.

#### 4. Changes from the Housing Authority's previous CIP

Every new CIP differs from the previous CIP because projects have been completed and a new year has been added with new projects. These changes and other significant changes to the content of the CIP are highlighted below:

No significant differences.

#### 5. Requirements of previous CIP approval

There were no special conditions attached to the approval of our previous CIP.

#### 6. Quarterly capital reports

Our most recent quarterly capital report (form 80 and 90) was submitted on 08/28/2024.

#### 7. Capital Planning System (CPS) updates

Our CPS facility data has been updated with current condition information, including changes resulting from projects completed in the past year, as of 11/30/2024.

#### 8. Project priorities

All the projects in our CIP are high priority (Priority 1 and 2 projects).

#### 9. High priority deficiencies

We have included all of our high priority (CPS priority 1 and 2) projects in our CIP.

#### 10. Accessibility

We have identified the following accessibility deficiencies in our portfolio:

We have a need for additional ADA units at Caggiano Development.

We have incorporated the following projects in our CIP to address accessibility deficiencies: Project 163-667-04-0-22-2006 to Convert unit to ADA compliant unit in year 1 or 2

#### 11. Special needs development

Lynn Housing Authority has one or more special needs (167 or 689 programs) development. We have completed the service provider input process according to the required procedures detailed in the lease agreement and held an annual meeting with the service provider staff at all special needs developments as of 08/21/2024.

#### 12. Energy and water consumption

Our 12 most recent monthly energy reports are for months 10/2023 to 9/2024.

The following table lists the DHCD thresholds for Per Unit Monthly (PUM) expense for electricity, natural gas, oil, and water use and the developments at the Housing Authority that have expenses in excess of the thresholds, if any.

	Electric PUM > Threshold	Gas PUM > Threshold	Oil PUM > Threshold	Water PUM > Threshold
Threshold PUM:	\$100	\$80	\$50	\$60
	667-04	705A		705-1B
				667-05
				705D
				705-2C
				705A
				705-2B
				705-2A
				705C
				705-01

Our family developments all have low-flow toilets and shower heads. We have turned off outside spigots, and we also encourage water conservation. We have replaced the washers and dryers in all the coin-operated laundry rooms with more energy efficient units.

The higher PUM electric may be a result of in-unit dehumidifiers in 40 units that were affected by floods in December 2022 and February 2023, and again after fire suppression measures from a fire in 2024.

#### 13. Energy or water saving initiatives

Lynn Housing Authority is not currently pursuing any energy or water-saving audits or grants that could affect CIP project scope, costs or timing of projects.

#### 14. Vacancy rate

Our unadjusted vacancy rate reported to DHCD is as follows. (The unadjusted vacancy rate captured in these figures is the percentage of ALL housing units that are vacant, including both offline units being used for other purposes and units with DHCD vacancy waivers.)

13% c. 667 (DHCD Goal 2%)

0% c. 200 (DHCD Goal 2%)

3% c. 705 (DHCD Goal 2%)

Lynn Housing Authority will address the excess vacancies in the following manner: The two floods (December 2022 and February 2023) and then a fire in 2024 which required us to take 40+ units off-line for repairs. We hope to have them ready for occupancy for early 2025.

#### Maintenance and Repair Plan

#### **Maintenance Objective**

The goal of good property maintenance at a public housing authority is to serve the residents by assuring that the homes in which they live are decent, safe, and sanitary.

#### **About This Maintenance and Repair Plan**

This Maintenance & Repair Plan consists of several subsections describing maintenance systems followed by charts showing typical preventive maintenance, routine maintenance, and unit inspection tasks and schedules. These subsections are:

- a. Classification and Prioritization of Maintenance Tasks Defines and prioritizes types of work to be accomplished by maintenance staff and vendors. Explains how the housing authority is expected to respond to work orders (tasks or requests) based on the work order classification.
- b. **Emergency Response System** Defines what constitutes an emergency and how to notify staff of an emergency.
- c. **Normal Maintenance Response System** How to contact the maintenance staff for a non-emergency request.
- d. **Work Order Management** Description of the housing authority's system for managing work orders (tasks and requests).
- e. **Maintenance Plan Narrative & Policy Statement** Self-assessment, basic information, and goals for the coming year, along with a description of the housing authority's maintenance program.
- f. **Preventive Maintenance Schedule** A listing and schedule of tasks designed to keep systems and equipment operating properly, to extend the life these systems and equipment, and to avoid unexpected breakdowns.
- g. **Routine Maintenance Schedule** A listing and schedule of ordinary maintenance tasks such as mopping, mowing, raking, and trash collection required to keep the facilities in good condition.
- h. **Unit Inspections** Scheduling of annual unit inspections.

#### **Classification and Prioritization of Maintenance Tasks**

Maintenance items are tracked as "work orders" and are classified in the following categories. They are prioritized in the order listed. The following classifications and prioritization are required by the Department of Housing and Community Development (DHCD).

- I. **Emergencies** Emergencies are only those conditions which are **immediately threatening** to the life or safety of our residents, staff, or structures.
  - Goal: initiated with 24 to 48 hours.
- II. Vacancy Refurbishment Work necessary to make empty units ready for new tenants.
  - After emergencies, the refurbishment of vacancies for immediate re-occupancy
    has the highest priority for staff assignments. Everyday a unit is vacant is a day of
    lost rent.
  - Goal: vacancy work orders are completed within 30 calendar days or if not completed within that timeframe, LHA has a waiver.
- III. **Preventive Maintenance** Work which must be done to **preserve and extend the useful life** of various elements of your physical property and avoid emergency situations.
  - A thorough Preventive Maintenance Program and Schedule that deals with all elements of the physical property is provided later in the document.
  - The Preventive Maintenance Program is reviewed and updated annually and as new systems and facilities are installed.
- IV. **Programmed Maintenance** Work which is important and is completed to the greatest extent possible within time and budget constraints. Programmed maintenance is grouped and scheduled to make its completion as efficient as possible. Sources of programmed maintenance include:
  - Routine Work includes those tasks that need to be done on a regular basis to keep our physical property in good shape. (Mopping, Mowing, Raking, Trash, etc.)
  - Inspections are the other source of programmed maintenance.
    - o Inspections are visual and operational examinations of parts of our property to determine their condition.
    - o All dwelling units, buildings and sites must be inspected at least annually.
    - O Goal: Inspection-generated work orders are completed within 30 calendar days from the date of inspection, OR if cannot be completed within 30 calendar days, are added to the Deferred Maintenance Plan or the Capital Improvement Plan in the case of qualifying capital repairs (unless health/safety issue).
- V. **Requested Maintenance** Work which is requested by residents or others, does not fall into any category above, and should be accomplished as time and funds are available.
  - Requests from residents or others for maintenance work which does not fall into one of the other categories has the lowest priority for staff assignment.
  - Goal: Requested work orders are completed in 14 calendar days from the date
    of tenant request or if not completed within that timeframe (and not a health or
    safety issue), the task is added and completed in a timely manner as a part of
    the Deferred Maintenance Plan and/or CIP.

#### **Emergency Request System**

For emergency requests call the numbers listed here. Qualifying emergency work requests are listed below.

METHOD	CONTACT INFO.	TIMES
Call Answering Service	781-598-3434	After hours (or as needed)
Call LHA at Phone Number	781-598-3434	M-F 8AM - 4PM
Other	781-598-3434	Main Maintenance Phone Number, bac

List of Emergencies - Emergencies are those conditions which are immediately threatening to the life or safety of our residents, staff, or structures. The following is a list of typical conditions that warrant an emergency response. If there is an emergency condition whether or not enumerated on this list please notify the office or answering service at the numbers listed above. If you have any questions regarding this list or other matters that may constitute an emergency, please contact the Lynn Housing Authority main office.

QUALIFYING EMERGENCY WORK REQUESTS
Fires of any kind (Call 911)
Gas leaks/ Gas odor (Call 911)
No electric power in unit
Electrical hazards, sparking outlets
Broken water pipes, flood
No water/ unsafe water
Sewer or toilet blockage
Roof leak
Lock outs
Door or window lock failure
No heat
No hot water
Snow or ice hazard condition
Dangerous structural defects
Inoperable smoke/CO detectors, beeping or chirping
Elevator stoppage or entrapment
Inoperable refrigerator

#### **Normal Maintenance Request Process**

Make normal (non-emergency) maintenance requests using the following methods:

METHOD	CONTACT INFO.	TIMES
Text Phone Number		
Call Answering Service		
Call Housing Authority Office		
Submit Online at Website		
Email to Following Email	maintenance@lhand.org	
Other	781-598-3434	Main Maintenance Phone Number,

#### **Work Order Management**

A. DHCD review of this housing authority's operations shows that the authority uses the following system for tracking work orders:

Type of work order system:

Work order classification used:

Emergency	
Vacancy	
Preventative	
Maintenance	
Routine	
Inspections	
Tenant Requests	·

B. We also track deferred maintenance tasks in our work order system.

C. Our work order process includes the following steps:

Step	Description	Checked steps are used by LHA
1	Maintenance Request taken/submitted per the standard procedures listed above for the Emergency Request System and the Normal Maintenance Request Process.	<b>✓</b>
2	Maintenance Requests logged into the work system	$\checkmark$
3	Work Orders generated	$\checkmark$
4	Work Orders assigned	<b>✓</b>
5	Work Orders tracked	$\checkmark$
6	Work Orders completed/closed out	<b>✓</b>
7	Maintenance Reports or Lists generated	<b>✓</b>

D. Additional comments by the LHA regarding work order management: We use Yardi Voyager for our Work Orders, all types.

#### **Maintenance Plan Narrative**

Following are Lynn Housing Authority's answers to questions posed by DHCD.

A. Narrative Question #1: How would you assess your Maintenance Operations based on feedback you've received from staff, tenants, DHCD's Performance Management Review (PMR) & Agreed Upon Procedures (AUP), and any other sources?

Our Maintenance Operations has room for improvement. Based on our last PMR there are areas in which LHAND must focus on improving. The corrective action plan which will soon be implemented will address these shortfalls and within the year LHAND will be seeking to significantly improve its score.

With respect to the residents, there are several improvements our facilities and maintenance staff have made to our 667 and 705 buildings that have made positive impacts despite the absence of resources at its disposal. The lack of sufficient and timely capital funding has left our maintenance staff at a significant disadvantage. However creativity and seeking assistance from outside resources has proven to be effective for our maintenance department.

B. Narrative Question #2: What changes have you made to maintenance operations in the past year?

Recently, due to a substandard PMR score our maintenance operations have been restructured to ensure LHAND is aligned with EOHLC's objectives. We have reclassified workorders in our computer system, made changes to ensure vacancy and inspection reports are accurate, and have begun to implement a more effective PMP plan.

C. Narrative Question #3: What are your maintenance goals for this coming year?

Our main goal is to improve our PMR score and to remove LHAND from its One Strike Status. Our focus will be on adhering to preventative maintenance, workorder accuracy, and timely completion.

#### D. Maintenance Budget Summary

The budget numbers shown below are for the consolidated budget only. They do not include values from supplemental budgets, if any.

	Total Regular Maintenance Budget	Extraordinary Maintenance Budget
Last Fiscal Year Budget	\$729,973.00	\$0.00
Last Fiscal Year Actual Spending	\$775,272.00	\$56,252.00
Current Fiscal Year Budget	\$857,550.00	\$25,000.00

#### E. Unit Turnover Summary

# Turnovers Last Fiscal Year	17
Average time from date vacated to make Unit "Maintenance Ready"	25 days
Average time from date vacated to lease up of unit	51 days

#### **Attachments**

These items have been prepared by the Lynn Housing Authority and appear on the following pages:

<u>Preventive Maintenance Schedule</u> - a table of preventive maintenance items showing specific tasks, who is responsible (staff or vendor), and the month(s) they are scheduled

<u>Deferred Maintenance Schedule</u> - a table of maintenance items which have been deferred due to lack of resources.

# Preventive Maintenance Schedule and Checklist

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TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
FIRE ALARM - System type - ADDRESSABLE	ANNIIAIY	CONTR				×_								
CONTROL PANEL INSPECTION/TEST														
BUILDING SPRINKLER INSPECTION/TEST	ANNUALY	CONTR												×
BACKFLOW DEVICE TEST	ANNUALY	CONTR						×						
FIRE PUMP TEST	ANNUALY	CONTR												×
FIRE EXTINGUISHERS INSPECTION	ANNUALY	CONTR						×						
FIRE DOORS INSPECTION	QUARTERLY	LHA	×			×				×				×
FIRE HYDRANTS TESTING	ANNUALY	DPW									×			
ELEVATORS TEST/INSPECTION	YEARLY/MNTHY	CR/LHA	×	×	×	×	×	×	×	×	×	×	×	×
EXIT SIGNS INSPECT AND REPAIR	MONTHLY	LHA												
EMERGENCY LIGHTING INSPECT/REPAIR	QUARTERLY	LHA	×			×				×				×
SECURITY SYSTEMS TEST/REPAIR	ANNUALY	CONTR										×		
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TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Ju!	Aug	Sep	Oct	Nov	Dec
ROOFS INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
WINDOWS AND DOORS INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
GUTTERS AND DOWNSPOUTS CLEAR	SEMI ANNUALLY	LHA				×						×		
SIDING/TRIM INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
FLASHING INSPECT	SEMI ANNUALLY	LHA				×						×		
LIGHTING/ELECTRICAL INSPECT/REPAIR	QUARTERLY	LHA	×			×				×				×
PEST CONTROL	MONTHLY	CONTR	×	×	×	×	×	×	×	×	×	×	×	×
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TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
WALKWAYS/SIDEWALKS INSPECT/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
LIGHTING CHECK/REPAIR	QUARTERLY	LHA	×			×				×				×
ROADS/PARKING LOTS CHECK/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
CATCH BASINS AND STORM DRAINS CLEAR	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
TREES AND SHRUBS PRUNE AS NEEDED	SEASONAL	LHA				×	×	×	×	×	×	×		
LAWNS AND GARDENS MAINTAIN	SEASONAL	LHA				×	×	×	×	×	×	×		

1 of 3

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FIRE HYDRANTS TESTING	ANNUALY	DPW									×			
GENERATORS TEST/INSPECTION	MONTHLY	CR/LHA	×	×	×	×	×	×	×	×	×	×	×	×
ELEVATORS TEST/INSPECTION	YEARLY/MNTHY	CR/LHA	×	×	×	×	×	×	×	×	×	×	×	×
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SMOKE /CO DETECTORS	ANNUALY	LHA	×										L	
BLOCKED EGRESS	ANNUALY	LHA	×											
ACCUMULATION OF DEBRIS	ANNUALY	LHA	×	L	L					L	L		L	
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GUTTERS AND DOWNSPOUTS CLEAR	SEMI ANNUALLY	LHA				×						×		
SIDING/TRIM INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×	L	
FLASHING INSPECT	SEMI ANNUALLY	LHA				×						×		
FOUNDATION INSPECT	ANNUALY	LHA						×		:				<
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LIGHTING CHECK/REPAIR	QUARTERLY	LHA	×			×				×				×
ROADS/PARKING LOTS CHECK/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
CATCH BASINS AND STORM DRAINS CLEAR	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
TREES AND SHRUBS PRUNE AS NEEDED	SEASONAL	LHA				×	×	×	×	×	×	×		
LAWNS AND GARDENS MAINTAIN	SEASONAL	LHA				×	×	×	×	×	×	×		
Ţ	DAILY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
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TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
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CONDENSATE PUMPS INSPECTION	ANNUALY	CONTR									×			
HVAC SYSTEMS SERVICE	SEMI ANNUALY	CONTR				×					×			
AIR SOURCE HEAT PUMPS	SEMI ANNUALY	CONTR				×					×			
ELECTRICAL PANELS/COMPONENTS CHECK	ANNUALY	LHA						×						
SEPTIC/SEWERAGE PUMPS	N/A	N/A												
SUMP PUMPS INSPECTION	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
VENTS	SEMI ANNUALY	LHA			×						×			
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TRASH CHUTES AND DOORS	QUARTERLY	CONTR	×			×				×				×

	Preventive Maintenance Schedule and	ntenanco	e Sche	dule	and Cl	Checkli	list							
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TASK	Frequency	Ву	Jan	Feb	Mar	Apr I	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
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EMERGENCY LIGHTING	SEMI ANNUALLY	LHA			×	_		_	_	_	×	L		
		DWELLING UNIT	NG UI	TIL										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul /	Aug	ਰ	Oct	1	Dec
ANNUAL INSPECTIONS	ANNUALLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
PEST CONTROL/AS NEEDED	AS NEEDED	CONTR	×	×	×	×	×	×	×	×	×	×	×	×
SMOKE /CO DETECTORS	ANNUALLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
BLOCKED EGRESS	ANNUALLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
ACCUMULATION OF DEBRIS	ANNUALLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
	BI	BUILDING	ENVELOPE	LOPE										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
ROOFS	QUARTERLY	LHA	×			×			×				×	
WINDOWS AND DOORS	QUARTERLY	LHA	×			×			×				×	
GUTTERS AND DOWNSPOUTS	QUARTERLY	LHA	×			×			×				×	
SIDING/TRIM	QUARTERLY	LHA	×			×			×				×	
FLASHING	QUARTERLY	LHA	×			×			×				×	
FOUNDATION	QUARTERLY	LHA	×			×			×				×	
LIGHTING/ELECTRICAL	QUARTERLY	LHA	×			×			×				×	
FOUNDATION	QUARTERLY	LHA	×			×	_	_	×				×	
PEST CONTROL	QUARTERLY	CONTR	×	L		×	L	_	×	_	L		×	
	S	SITE AND	GROUNDS	JNDS								-		
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Ē	Aug	Sep	Oct	Nov	Dec
WALWAYS/SIDEWALKS	QUARTERLY	LHA	×			×			×				×	
LIGHTING	QUARTERLY	LHA	×			×			×				<  ×	
ROADS/PARKING LOTS	QUARTERLY	LHA	×			×			×				×	

PREVENTIVE

**SCATTERED CHAPTER 705** 

VENTS

DOMESTIC WATER

ANNUALLY

F	Preventive Maintenance Schedule and Checklist	ntenance	e Sche	dule	and C	heckl	ist			-				
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TASK	Frequency	Ву	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec
FIRE ALARM - Local type - check expiration date,					:						<		-	
change batteries, confirm all detectors are	SEMI ANNUALY	LHA			×						>			
Working and installed where required														
BACKFLOW DEVICE	ANNUALY	CONTR								×				
FIRE EXTINGUISHERS	ANNUALY	CONTR								×				
FIRE DOORS	SEMI ANNUALY	LHA			×					×				
FIRE HYDRANTS	ANNUALY	LWS						×						
EXIT SIGNS	SEMI ANNUALY	LHA			×					×			L	
EMERGENCY LIGHTING	SEMI ANNUALY	LHA			×					×				
SECURITY SYSTEMS	ANNUALY	CONTR					_	×	L			L	L	
		DWELLING UNIT	NG UI	TIN										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
ANNUAL INSPECTIONS/ROTATING	ROTATING	LHA					L							
PEST CONTROL/AS NEEDED	WEEKLY	CONTR	×	×	×	×	×	×	×	×	×	×	×	×
HVAC/ASHP FILTERS AND CLEANING	SEMI ANNUALY	CONTR				×	L			×		×		
BLOCKED EGRESS/INSPECTIONS	ROTATING	LHA												
ACCUMULATION OF DEBRIS/INSPECTION	ROTATING	LHA					L						L	
	В	BUILDING	ENVELOPE	LOPE										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Ju!	Aug	Sep	Oct	Nov	Dec
ROOFS	QUARTERLY	LHA				×				×				
WINDOWS AND DOORS	QUARTERLY	LHA				×				×				
GUTTERS AND DOWNSPOUTS	QUARTERLY	LHA				×				×				
SIDING/TRIM	QUARTERLY	LHA				×				×				
FLASHING	QUARTERLY	LHA				×				×				
FOUNDATION	QUARTERLY	LHA				×			L	×				
LIGHTING/ELECTRICAL	QUARTERLY	LHA				×				×				
FOUNDATION	QUARTERLY	LHA				×			:	×			<	<
PEST CONTROL	MONTHLY	CONTR	×	×	×	×	×	×	×	×	×	×	×	×

LYNN HOUSING AUTHORITY	THORITY						CUR	CURWIN CIRCLE	CIRC	Ë				
	S	SITE AND GROUNDS	GROU	INDS										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec
WALWAYS/SIDEWALKS	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
LIGHTING	QUARTERLY	LHA				×					×			
ROADS/PARKING LOTS	QUARTERLY	LHA				×					×			
CATCH BASINS AND STORM DRAINS	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
TREES AND SHRUBS	SEASONLLAY	LHA				×	×	×	×	×	×	×	×	
LAWNS AND GARDENS	SEASONLLAY	LHA				×	×	×	×	×	×	×	×	
GROUNDS TRASH REMOVAL	DAILY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
DUMPSTERS	3/WEEK	CONTR	×	×	×	×	×	×	×	×	×	×	×	×
	MECHANICAL, EL	<b>ELECTRICAL AND</b>	LAND	BUI	LDING	SYST	EMS							
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
BOILER SERVICE	ANNUALY	CONTR									×			
HVAC SYSTEMS	ANNUALY	CONTR				×								
AIR SOURCE HEAT PUMPS	ANNUALY	CONTR				×						L		
ELECTRICAL PANELS/COMPONENTS	ANNUALY	LHA						×				L		
	VEHI	VEHICLES AND EQUIPMENT	DEQU	IPME	NT									
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
TRUCKS/TRAILERS	QUARTERLY	LHA			×			×			×			×
LAWN MOWERS	ANNUALY	CONTR			×									
SNOW REMOVAL EQUIPMENT	ANNUALY	CONTR				-					×			
PLOWS	ANNUALY	CONTR									×	L		

WALKWAYS/SIDEWALKS INSPECT/CLEAR	TASK			INSPECT/REPAIR	FOUNDATION INSPECT	FLASHING INSPECT SEN	SIDING/TRIM INSPECT/REPAIR SEN	GUTTERS AND DOWNSPOUTS CLEAR SEN	TAIR	_		TASK FI		ACCUMULATION OF DEBRIS /	BLOCKED EGRESS / /	SMOKE /CO DETECTORS	PEST CONTROL WEEKLY/AS NEEDED	ANNUAL INSPECTIONS +	TASK F		SECURITY SYSTEMS TEST/REPAIR   /	REPAIR	REPAIR		FIRE DOORS INSPECTION Q	FIRE EXTINGUISHERS INSPECTION	BACKFLOW DEVICE TEST		FIRE ALARM - System type - ADDRESSABLE	TASK			LYNN HOUSING AUTHORITY	Prev
WEEKLY	Frequency	S	MONTHLY	QUARTERLY	ANNUALY	SEMI ANNUALLY	SEMI ANNUALLY	SEMI ANNUALLY	OFIVE ANIMOREE		SEMI ANNUALLY	Frequency	BL	ANNUALY	ANNUALY	ANNUALY	WEEKLY	ANNUALY	Frequency		ANNUALY	QUARTERLY	MONTHLY	ANNUALY	QUARTERLY	ANNUALY	ANNUALY	IN CAL		Frequency	LIHE /		YTI	Preventive Maintenance Schedule and Checklist
LHA	Ву	SITE AND	CONTR	LHA	LHA	LHA	LHA	LHA	: 5	I II	LHA	Ву	BUILDING	LHA	LHA	LHA	LHA	LHA	Ву	DWELLING UNIT	CONIR	LHA	LHA	DPW	LHA	CONTR	CONTR		CONTR	Ву	LIFE AND SAFELY SYSTEMS			ntenance
×	Jan	GROU	×	×								Jan	ENVELOPE	×	×	×	×	×	3	NG UN	_	×			×					Jan	EIYS	- V C		Sche
×	Feb	NDS	×									Feb	OPE	_					Feb I	≒	_									Feb	SIEIV	CTT N		dule a
×	Mar		×									Mar		_					Mar		_									Mar /	-	ก		nd Ch
×	Apr N		× —	×		×	: ×	: ×	< >	×	×	Apr 1		_					Apr N	-	L	×			×				×	Apr N				ecklis
×	May .		× —									May .		_					May		Ļ									May J			ESSI	St.
×	un		× _		×							Jun		_					Jun		_			V 8 - 1 2 -		×	×			Jun			EX/TI	
×	Jul		× —									Jul A		_					Jul		_									Jul A	-		ESSEX/TILTON	
×	S		× —	×								Aug S		L					Aug	_		×			×					Aug			Z	
×	Jun Jul Aug Sep Oct Nov		× —									Sep (		L					Sep	-	<u>-</u>			×						Sep C	-			
×	Oct		× —			>	< ×	< >	< :	× —	×	Oct		L					Oct	_	<b>&gt;</b>	<	ž5			_				Oct	-			
×	VOV		× —									Nov		L					Nov	_	_									Nov				
×	Dec		×	×					_	_		Dec							Dec			×			×					Dec				

PREVENTIVE

	Preventive Maintenance Schedule and Checklist	ntenance	Sche	dule a	nd Ch	eckli	st							
LYNN HOUSING AUTHORITY	<b>HORITY</b>						Mc	McGEE I	HOUSE	SE				
	LIFE	LIFE AND SAFETY SYSTEMS	ETY S	STEN	SI									
TASK	Frequency	Ву	Jan	Feb I	Mar 1	Apr 1	May .	Jun	Jul	Aug	Sep	Oct	Nov	Dec
FIRE ALARM - System type - ADDRESSABLE CONTROL PANEL INSPECTION/TEST	ANNUALY	CONTR				×								
BUILDING SPRINKLER INSPECTION/TEST	ANNUALY	CONTR				3*								×
BACKFLOW DEVICE TEST	ANNUALY	CONTR						×						
FIRE PUMP TEST	ANNUALY	CONTR												×
FIRE EXTINGUISHERS INSPECTION	ANNUALY	CONTR						×						
FIRE DOORS INSPECTION	QUARTERLY	LHA	×			×				×				×
FIRE HYDRANTS TESTING	ANNUALY	DPW									×			
ELEVATORS TEST/INSPECTION	YEARLY/MNTHY	CR/LHA	×	×	×	×	×	×	×	×	×	×	×	×
EXIT SIGNS INSPECT AND REPAIR	MONTHLY	LHA												
EMERGENCY LIGHTING INSPECT/REPAIR	QUARTERLY	LHA	×			×				×				×
SECURITY SYSTEMS TEST/REPAIR	ANNUALY	CONTR										×		
		DWELLING UNIT	NG UN	Ħ										
TASK	Frequency	Ву	Jan	Feb	Mar /	Apr I	May .	Jun	Jul	Aug	Sep	Oct	Nov	Dec
ANNUAL INSPECTIONS	ANNUALY	LHA	×											
PEST CONTROL WEEKLY/AS NEEDED	WEEKLY	LHA	×											
SMOKE /CO DETECTORS	ANNUALY	LHA	×											
BLOCKED EGRESS	ANNUALY	LHA	×											
ACCUMULATION OF DEBRIS	ANNUALY	LHA	×											
	В	BUILDING	ENVELOPE	LOPE										
TASK	Frequency	Ву	Jan	Feb	Mar /	٦	May	Jun	Jul	Aug	Sep	1	Nov	Dec
ROOFS INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
WINDOWS AND DOORS INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
GUTTERS AND DOWNSPOUTS CLEAR	SEMI ANNUALLY	LHA				×						×		
SIDING/TRIM INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
FLASHING INSPECT	SEMI ANNUALLY	LHA				×						×		
FOUNDATION INSPECT	ANNUALY	LHA						×						
LIGHTING/ELECTRICAL INSPECT/REPAIR	QUARTERLY	LHA	×			×	:	:	:	×	٤		<	×
PEST CONTROL	MONTHLY	CONTR	×	×	×	×	×	×	×	×	×	×	>	>

LYNN HOUSING AUTHORITY	UTHORITY						M	McGEE HOUSE	HOU	SE				
	LIFE .	LIFE AND SAFETY SYSTEMS	ETY S	YSTE	SM									
	SI	SITE AND GROUNDS	GROU	SDNL										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec
WALKWAYS/SIDEWALKS INSPECT/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
LIGHTING CHECK/REPAIR	QUARTERLY	LHA	×			×			-	×				×
ROADS/PARKING LOTS CHECK/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
CATCH BASINS AND STORM DRAINS CLEAR	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
TREES AND SHRUBS PRUNE AS NEEDED	SEASONAL	LHA				×	×	×	×	×	×	×		
LAWNS AND GARDENS MAINTAIN	SEASONAL	LHA				×	×	×	×	×	×	×		
DUMPSTERS AND TRASH REMOVAL	DAILY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
	MECHANICAL, ELECTRICAL AND BUILDING SYS	ECTRICA	LAND	) BUII	DING	SYST	EMS							
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
BOILER SERVICE	ANNUALY	CONTR									×			
HVAC SYSTEMS SERVICE	SEMI ANNUALY	CONTR				×					×			
AIR SOURCE HEAT PUMPS	SEMI ANNUALY	CONTR				×					×			
ELECTRICAL PANELS/COMPONENTS CHECK	ANNUALY	LHA						×						
SUMP PUMPS INSPECTION	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
VENTS	SEMI ANNUALY	LHA			×		,				×			
DOMESTIC WATER HEATERS INSPECTION	ANNUALY	CONTR									×			
TRASH COMPACTOR CLEANING	ANNUALY	CONTR					×							
TRASH CHUTES AND DOORS	QUARTERLY	CONTR	×			×				×				×

Dec	Nov	Aug   Sep   Oct   Nov   Dec	Sep	Aug	Jul	May   Jun   Jul	May	Apr	Jan Feb Mar Apr	Feb	Jan	Ву	Frequency	TASK
										JNDS	GROUNDS	SITE AND	S	
××	×	×	×	××	×	×	×	××	×	×	××	LHA CONTR	QUARTERLY MONTHLY	LIGHTING/ELECTRICAL INSPECT/REPAIR PEST CONTROL
<				:		×						LHA	ANNUALY	FOUNDATION INSPECT
		×						×			11702-794	LHA	SEMI ANNUALLY	FLASHING INSPECT
		: ×						×				LHA	SEMI ANNUALLY	SIDING/TRIM INSPECT/REPAIR
		: ×						×				LHA	SEMI ANNUALLY	GUTTERS AND DOWNSPOUTS CLEAR
		×						×				LHA	SEMI ANNUALLY	WINDOWS AND DOORS INSPECT/REPAIR
		×						×				LHA	SEMI ANNUALLY	ROOFS INSPECT/REPAIR
Dec	Nov	Oct	Sep	Aug	Jul	Jun	May	Apr	Mar	Feb	Jan	Ву	Frequency	TASK
	-									LOPE	ENVELOPE	BUILDING	ВІ	
	L										×	LHA	ANNUALY	ACCUMULATION OF DEBRIS
											×	LHA	ANNUALY	BLOCKED EGRESS
											×	LHA	ANNUALY	SMOKE /CO DETECTORS
											× ×	LHA AH	WEEKLY	PEST CONTROL WEEKLY/AS NEEDED
											: ×	LHA	ANNUALY	ANNUAL INSPECTIONS
Dec	Nov	Oct	Sep	Aug	J <sub>I</sub>	Jun	May	Apr	Mar	Feb	Jan	Ву	Frequency	TASK
	_	_								TIV	NG UI	DWELLING UNIT		
×	L	L		×				×			×	LHA	QUARTERLY	EMERGENCY LIGHTING INSPECT/REPAIR
<				:								LHA	MONTHLY	EXIT SIGNS INSPECT AND REPAIR
			>									DPW	ANNUALY	FIRE HYDRANTS TESTING
×			<	×				×			×	LHA	QUARTERLY	FIRE DOORS INSPECTION
:				:		×						CONTR	ANNUALY	FIRE EXTINGUISHERS INSPECTION
						×						CONTR	ANNUALY	BACKFLOW DEVICE TEST
	4							×				LHA	ANNUALY	FIRE ALARM - Local type - check expiration date, change batteries, confirm all detectors are working and installed where required
Dec	Nov	Oct	Sep	Aug	Jul	Jun	May	Apr	Mar	Feb	Jan	Ву	Frequency	TASK
									SIA	YSTEI	ETY S	LIFE AND SAFETY SYSTEMS	LIFE /	
				JRT	COL	MEADOW COURT	MEA						IORITY	LYNN HOUSING AUTHORITY
							list	heck	and (	dule	Sche	ntenance	Preventive Maintenance Schedule and Checkl	
								-						

										GROUNDS	3000	SITE AND	S	
×	×	×	×	×	×	×	×	×	×	×	×	CONTR	MONTHLY	PEST CONTROL
×				×		Γ		×			×	LHA	QUARTERLY	LIGHTING/ELECTRICAL INSPECT/REPAIR
						×						LHA	ANNUALY	FOUNDATION INSPECT
		×						×				LHA	SEMI ANNUALLY	FLASHING INSPECT
		×						×				LHA	SEMI ANNUALLY	SIDING/TRIM INSPECT/REPAIR
		×						×				LHA	SEMI ANNUALLY	GUTTERS AND DOWNSPOUTS CLEAR
		×						×				LHA	SEMI ANNUALLY	WINDOWS AND DOORS INSPECT/REPAIR
		×						×				LHA	SEMI ANNUALLY	ROOFS INSPECT/REPAIR
Dec	Nov	Oct	Sep	Aug	Jul	Jun	May	Apr	Mar	Feb	Jan	Ву	Frequency	TASK
			-	-						ENVELOPE	4	BUILDING	В	
											×	LHA	ANNUALY	ACCUMULATION OF DEBRIS
											×	LHA	ANNUALY	BLOCKED EGRESS
											×	LHA	ANNUALY	SMOKE /CO DETECTORS
											×	LHA	WEEKLY	PEST CONTROL WEEKLY/AS NEEDED
											×	LHA	ANNUALY	ANNUAL INSPECTIONS
Dec	Nov	Oct	Sep	Aug	Jul	Jun	May	Apr	Mar	Feb	Jan	By	Frequency	TASK
										TIN	NG U	DWELLING UNIT		
		×										CONTR	ANNUALY	SECURITY SYSTEMS TEST/REPAIR
×				×				×			×	LHA	QUARTERLY	EMERGENCY LIGHTING INSPECT/REPAIR
												LHA	MONTHLY	EXIT SIGNS INSPECT AND REPAIR
×	×	×	×	×	×	×	×	×	×	×	×	CR/LHA	YEARLY/MNTHY	ELEVATORS TEST/INSPECTION
			×									DPW	ANNUALY	FIRE HYDRANTS TESTING
×				×				×			×	LHA	QUARTERLY	FIRE DOORS INSPECTION
						×						CONTR	ANNUALY	FIRE EXTINGUISHERS INSPECTION
×												CONTR	ANNUALY	FIRE PUMP TEST
						×						CONTR	ANNUALY	BACKFLOW DEVICE TEST
							9.	×				CONTR	ANNUALY	FIRE ALARM - System type - ADDRESSABLE CONTROL PANEL INSPECTION/TEST
Dec	Nov	Oct	Sep	Aug	Jul	Jun	Мау	Apr	Mar	Feb	Jan	Ву	Frequency	TASK
									SIM	SYSTE	FETY S	LIFE AND SAFETY SYSTEMS	LIFE.	
	•			E	STRI	OLIVE STREET	은						HORITY	LYNN HOUSING AUTHORITY
							dist	Check	and (	edule	e Sch	ntenanc	Preventive Maintenance Schedule and Checklist	

**PREVENTIVE** 

LYNN HOUSING AUTHORITY	HORITY						9	OLIVE STREET	TRE	띡				
	LIFE,	LIFE AND SAFETY SYSTEMS	ETY S	YSTEI	SIN									
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec
WALKWAYS/SIDEWALKS INSPECT/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
LIGHTING CHECK/REPAIR	QUARTERLY	LHA	×			×				×		L		×
ROADS/PARKING LOTS CHECK/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
CATCH BASINS AND STORM DRAINS CLEAR	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
TREES AND SHRUBS PRUNE AS NEEDED	SEASONAL	LHA				×	×	×	×	×	×	×		
LAWNS AND GARDENS MAINTAIN	SEASONAL	LHA				×	×	×	×	×	×	×		
DUMPSTERS AND TRASH REMOVAL	DAILY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
M	MECHANICAL, ELECTRICAL AND BUILDING SYS	CTRICAL	LAND	BUIL	DING		EMS							
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
BOILER SERVICE	ANNUALY	CONTR									×			
ELECTRICAL PANELS/COMPONENTS CHECK	ANNUALY	LHA						×						
SUMP PUMPS INSPECTION	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
VENTS	SEMI ANNUALY	LHA			×						×			
DOMESTIC WATER HEATERS INSPECTION	ANNUALY	CONTR									×			

TUZNU HOUSING AUT	Preventive Iviaintenance schedule and checking	ntenance	e Sche	gaule	and c	neckii	1SL							
	AUTHORITY					<u>s</u>	HEPARD		GARDENS	ENS				
	LIFE ,	LIFE AND SAFETY SYSTEMS	S ALE:	YSTE	VIS									
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec
FIRE ALARM - System type - ADDRESSABLE CONTROL PANEL INSPECTION/TEST	ANNUALY	CONTR				×								
BUILDING SPRINKLER INSPECTION/TEST	ANNUALY	CONTR												×
BACKFLOW DEVICE TEST	ANNUALY	CONTR						×						
FIRE EXTINGUISHERS INSPECTION	ANNUALY	CONTR						×						
FIRE DOORS INSPECTION	QUARTERLY	LHA	×			×				×				×
FIRE HYDRANTS TESTING	ANNUALY	DPW									×			
EXIT SIGNS INSPECT AND REPAIR	MONTHLY	LHA							_				$\perp$	
EMERGENCY LIGHTING INSPECT/REPAIR	QUARTERLY	LHA	×		L	×	L	L	L	×	L	L	L	×
		DWELLING UNIT	NG U	TIV										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Bug	Sep	Oct	Nov	Dec
ANNUAL INSPECTIONS	ANNUALY	LHA	×											
PEST CONTROL WEEKLY/AS NEEDED	WEEKLY	LHA	×											
SMOKE /CO DETECTORS	ANNUALY	LHA	×											
BLOCKED EGRESS	ANNUALY	LHA	×											
ACCUMULATION OF DEBRIS	ANNUALY	LHA	×				L	L	_	L		_		
	ВІ	BUILDING		ENVELOPE									1	
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	*	Nov	Dec
ROOFS INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
WINDOWS AND DOORS INSPECT/REPAIR	SEMI ANNUALLY	LHA				×				L		×		
GUTTERS AND DOWNSPOUTS CLEAR	SEMI ANNUALLY	LHA				×				L		×		
SIDING/TRIM INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
FLASHING INSPECT	SEMI ANNUALLY	LHA				×						×		
FOUNDATION INSPECT	ANNUALY	LHA						×						
LIGHTING/ELECTRICAL INSPECT/REPAIR	QUARTERLY	LHA	×			×				×	:	:		×
PEST CONTROL	MONTHLY	CONTR	×	×	×	×	×	×	×	×	×	×	×	×
	S	ITE AND	GROU	JNDS	1	-		1	-1	-		_	-1	
TASK	Frequency	Ву	Jan	Feb	٦	7	4	3	_	9	Sep	~	<	Dec
WALKWAYS/SIDEWALKS INSPECT/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×

LYNN HOUSING AUTHORITY	THORITY					ຜ	HEP.	ARD	SHEPARD GARDENS	ENS	-			4
	LIFE,	LIFE AND SAFETY SYSTEMS	ETY S	YSTE	SIM									
LIGHTING CHECK/REPAIR	QUARTERLY	LHA	×			×				×				×
ROADS/PARKING LOTS CHECK/CLEAR	WEEKLY	AHJ	X	×	×	×	×	×	×	×	×	×	×	×
CATCH BASINS AND STORM DRAINS CLEAR	MONTHLY	AHJ	×	X	X	×	×	×	×	×	×	×	×	×
TREES AND SHRUBS PRUNE AS NEEDED	SEASONAL	AHJ				×	×	×	×	×	×	×		
LAWNS AND GARDENS MAINTAIN	SEASONAL	LHA				×	×	×	×	×	×	×		
DUMPSTERS AND TRASH REMOVAL	DAILY	LHA	X	×	×	×	×	×	×	×	×	×	×	×
	MECHANICAL, ELECTRICAL AND BUILDING	ECTRICAL	LAND	BUII	DING	10	SYSTEMS							
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct I	Nov	Dec
BOILER SERVICE	ANNUALY	CONTR									×			
CONDENSATE PUMPS INSPECTION	ANNUALY	CONTR									×	L	L	
HVAC SYSTEMS SERVICE	SEMI ANNUALY	CONTR				×					×			
AIR SOURCE HEAT PUMPS	SEMI ANNUALY	CONTR				×					×		-	
ELECTRICAL PANELS/COMPONENTS CHECK	ANNUALY	LHA						×						
SUMP PUMPS INSPECTION	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
VENTS	SEMI ANNUALY	LHA			×						×			
DOMESTIC WATER HEATERS INSPECTION	ANNUALY	CONTR									×			

									S	GROUNDS	D GRO	SITE AND		10.000
×	×	×	×	×	×	×	×	×	×	×	×	CONTR	MONTHLY	PEST CONTROL
×				×			-	×			×	LHA	QUARTERLY	LIGHTING/ELECTRICAL INSPECT/REPAIR
						×						LHA	ANNUALY	FOUNDATION INSPECT
		×						×				LHA	SEMI ANNUALLY	FLASHING INSPECT
		×						×				LHA	SEMI ANNUALLY	SIDING/TRIM INSPECT/REPAIR
		×						×				LHA	SEMI ANNUALLY	GUTTERS AND DOWNSPOUTS CLEAR
		×						×				LHA	SEMI ANNUALLY	WINDOWS AND DOORS INSPECT/REPAIR
		×		Ī				×	$\vdash$			LHA	SEMI ANNUALLY	ROOFS INSPECT/REPAIR
Dec	Nov	0	Sep	Aug	Jul	Jun	May	Apr	Mar	n Feb	Jan	Ву	Frequency	TASK
		-							E	ENVELOPE		BUILDING	В	
							-	-			×	LHA	ANNUALY	ACCUMULATION OF DEBRIS
											×	LHA	ANNUALY	BLOCKED EGRESS
											×	LHA	ANNUALY	SMOKE /CO DETECTORS
					-						×	LHA	WEEKLY	PEST CONTROL WEEKLY/AS NEEDED
											×	LHA	ANNUALY	ANNUAL INSPECTIONS
Dec	Nov	Oct	Sep	Aug	r L	Jun	May	Apr	Mar	n Feb	Jan	Ву	Frequency	TASK
										TINU	LING	DWELLING UNIT		
		×				r				_		CONTR	ANNUALY	SECURITY SYSTEMS TEST/REPAIR
×				×				×			×	LHA	QUARTERLY	EMERGENCY LIGHTING INSPECT/REPAIR
												LHA	MONTHLY	EXIT SIGNS INSPECT AND REPAIR
×	×	×	×	×	×	×	×	×	×	×	×	CR/LHA	YEARLY/MNTHY	ELEVATORS TEST/INSPECTION
			×									DPW	ANNUALY	FIRE HYDRANTS TESTING
×				×				×			×	LHA	QUARTERLY	FIRE DOORS INSPECTION
						×		T				CONTR	ANNUALY	FIRE EXTINGUISHERS INSPECTION
				-		×						CONTR	ANNUALY	BACKFLOW DEVICE TEST
×									T			CONTR	ANNUALY	BUILDING SPRINKLER INSPECTION/TEST
								,			Ĺ		TIME	CONTROL PANEL INSPECTION/TEST
								×				CONTR	A NINII A I V	FIRE ALARM - System type - ADDRESSABLE
Dec	Nov	Oct	Sep	Aug	Jul	Jun	Мау	Apr	Mar	1 Feb	Jan	Ву	Frequency	TASK
									SIME	SYST	<b>VEETA</b>	LIFE AND SAFETY SYSTEMS	LIFE	
				S	ST. JEANS	ST. J							THORITY	LYNN HOUSING AUTHORITY
							klist	Chec	e and	hedul	ce Sc	intenan	Preventive Maintenance Schedule and Checklist	

# LIFE AND SAFETY SYSTEMS

TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
WALKWAYS/SIDEWALKS INSPECT/CLEAR	WEEKLY	LHA	×	×	×	X	×	×	×	×	×	×	×	×
LIGHTING CHECK/REPAIR	QUARTERLY	AHJ	×			×				×				×
ROADS/PARKING LOTS CHECK/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
CATCH BASINS AND STORM DRAINS CLEAR	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
TREES AND SHRUBS PRUNE AS NEEDED	SEASONAL	AHJ				X	×	×	×	×	×	×		
LAWNS AND GARDENS MAINTAIN	SEASONAL	AHJ				×	×	×	×	×	×	×		
DUMPSTERS AND TRASH REMOVAL	DAILY	AHJ	×	×	X	X	×	×	×	×	×	×	×	×
M	<b>MECHANICAL, ELECTRICAL AND BUILDING SYS</b>	<b>ECTRICA</b> I	LAND	BUIL	DING	SYST	EMS							
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
BOILER SERVICE	ANNUALY	CONTR									×			
CONDENSATE PUMPS INSPECTION	ANNUALY	CONTR									×			
HVAC SYSTEMS SERVICE	SEMI ANNUALY	CONTR				×					×			
AIR SOURCE HEAT PUMPS	SEMI ANNUALY	CONTR				×					×		L	
ELECTRICAL PANELS/COMPONENTS CHECK	ANNUALY	LHA						×			25.			
SUMP PUMPS INSPECTION	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
VENTS	SEMI ANNUALY	LHA			×						×			
DOMESTIC WATER HEATERS INSPECTION	ANNUALY	CONTR									×			

	Preventive Maintenance Schedule and Checkli	ntenance	e Sche	edule	and (	Check	list							
LYNN HOUSING AUTH	AUTHORITY						¥	WALL	PLAZA	À				
	LIFE.	LIFE AND SAFETY SYSTEMS	ETY S	YSTE	MS									
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
FIRE ALARM - System type - ADDRESSABLE CONTROL PANEL INSPECTION/TEST	ANNUALY	CONTR				×								
BUILDING SPRINKLER INSPECTION/TEST	ANNUALY	CONTR												×
BACKFLOW DEVICE TEST	ANNUALY	CONTR						×						
FIRE PUMP TEST	ANNUALY	CONTR												×
FIRE EXTINGUISHERS INSPECTION	ANNUALY	CONTR						×						
FIRE DOORS INSPECTION	QUARTERLY	LHA	×			×				×				×
FIRE HYDRANTS TESTING	ANNUALY	DPW									×			
GENERATORS TEST/INSPECTION	MONTHLY	CR/LHA	×	×	×	×	×	×	×	×	×	×	×	×
ELEVATORS TEST/INSPECTION	YEARLY/MNTHY	CR/LHA	×	×	×	×	×	×	×	×	×	×	×	×
EXIT SIGNS INSPECT AND REPAIR	MONTHLY	LHA												
EMERGENCY LIGHTING INSPECT/REPAIR	QUARTERLY	LHA	×			×				×				×
SECURITY SYSTEMS TEST/REPAIR	ANNUALY	CONTR										×		
		DWELLING UNIT	NG U	TIN										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
ANNUAL INSPECTIONS	ANNUALY	LHA	×											
PEST CONTROL WEEKLY/AS NEEDED	WEEKLY	LHA	×											
HVAC/ASHP FILTERS AND CLEANING	QUARTERLY	LHA	×											
SMOKE /CO DETECTORS	ANNUALY	LHA	×											
BLOCKED EGRESS	ANNUALY	LHA	×											
ACCUMULATION OF DEBRIS	ANNUALY	LHA	×										L	
	В	BUILDING	ENVE	ENVELOPE										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
ROOFS INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
WINDOWS AND DOORS INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
GUTTERS AND DOWNSPOUTS CLEAR	SEMI ANNUALLY	LHA				×						×		
SIDING/TRIM INSPECT/REPAIR	SEMI ANNUALLY	LHA				×						×		
FLASHING INSPECT	SEMI ANNUALLY	LHA				×		:				×		
FOUNDATION INSPECT	ANNUALY	LHA						×						

LYNN HOUSING AUTHORITY	HORITY	i de C					<b>X</b>	WALL PLAZA	PLAZ	A				
	LIFE	LIFE AND SAFETY SYSTEMS	ETY S	YSTEI	SIA									
LIGHTING/ELECTRICAL INSPECT/REPAIR	QUARTERLY	СНА	×			×				×				×
PEST CONTROL	MONTHLY	CONTR	×	×	×	×	×	×	×	×	×	×	×	×
	S	SITE AND	GROUNDS	INDS										
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
WALKWAYS/SIDEWALKS INSPECT/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
LIGHTING CHECK/REPAIR	QUARTERLY	LHA	×			×				×				×
ROADS/PARKING LOTS CHECK/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
CATCH BASINS AND STORM DRAINS CLEAR	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
TREES AND SHRUBS PRUNE AS NEEDED	SEASONAL	LHA				×	×	×	×	×	×	×		
LAWNS AND GARDENS MAINTAIN	SEASONAL	LHA				×	×	×	×	×	×	×		
DUMPSTERS AND TRASH REMOVAL	DAILY	LHA	×	×	×	×	×	×	×	×	×	×	×	$\times$
M	MECHANICAL, EL	<b>ELECTRICAL AND BUILDING SYS</b>	LAND	BUIL	DING	SYST	EMS							
TASK	Frequency	Ву	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
BOILER SERVICE	ANNUALY	CONTR									×			
CONDENSATE PUMPS INSPECTION	ANNUALY	CONTR									×			
HVAC SYSTEMS SERVICE	SEMI ANNUALY	CONTR				×					×			
AIR SOURCE HEAT PUMPS	SEMI ANNUALY	CONTR				×					×			
ELECTRICAL PANELS/COMPONENTS CHECK	ANNUALY	LHA						×						
SEPTIC/SEWERAGE PUMPS	N/A	N/A												
SUMP PUMPS INSPECTION	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
VENTS	SEMI ANNUALY	LHA			×						×			
TRASH CHUTES AND DOORS	QUARTERLY	CONTR	×			×				×				×

Dec	Nov	Aug   Sep   Oct   Nov   Dec	Sep		Jul	May Jun Jul	_	Apr	Feb   Mar   Apr		Jan	Ву	Frequency	TASK
										JNDS	GROUNDS	SITE AND	S	
××	×	×	×	××	×	×	×	××	×	×	××	CONTR	QUARTERLY MONTHLY	LIGHTING/ELECTRICAL INSPECT/REPAIR PEST CONTROL
						×						LHA	ANNUALY	FOUNDATION INSPECT
		×						×				LHA	SEMI ANNUALLY	FLASHING INSPECT
		×						×				LHA	SEMI ANNUALLY	SIDING/TRIM INSPECT/REPAIR
		×						×				LHA	SEMI ANNUALLY	<b>GUTTERS AND DOWNSPOUTS CLEAR</b>
		×						×				LHA	SEMI ANNUALLY	WINDOWS AND DOORS INSPECT/REPAIR
		×						×			i i	LHA	SEMI ANNUALLY	ROOFS INSPECT/REPAIR
Dec	Nov	Oct	Sep	Aug	Jul	Jun	Мау	Apr	Mar	Feb	Jan	Ву	Frequency	TASK
										ENVELOPE		BUILDING	В	
											×	LHA	ANNUALY	ACCUMULATION OF DEBRIS
											×	LHA	ANNUALY	BLOCKED EGRESS
											×	LHA	ANNUALY	SMOKE /CO DETECTORS
											×	LHA	WEEKLY	PEST CONTROL WEEKLY/AS NEEDED
											×	LHA	ANNUALY	ANNUAL INSPECTIONS
Dec	Nov	Oct	Sep	Aug	Jul	Jun	May	Apr	Mar	Feb	Jan	Ву	Frequency	TASK
										TIN	LING UNIT	DWELLI		
×	L			×				×			×	LHA	QUARTERLY	EMERGENCY LIGHTING INSPECT/REPAIR
												LHA	MONTHLY	EXIT SIGNS INSPECT AND REPAIR
			×									DPW	ANNUALY	FIRE HYDRANTS TESTING
×				×				×			×	LHA	QUARTERLY	FIRE DOORS INSPECTION
						×						CONTR	ANNUALY	FIRE EXTINGUISHERS INSPECTION
						×						CONTR	ANNUALY	BACKFLOW DEVICE TEST
								×				LHA	ANNUALY	FIRE ALARM - Local type - check expiration date, change batteries, confirm all detectors are working and installed where required
Dec	Nov	Oct	Sep	Aug	Jul	Jun	Мау	Apr	Mar	Feb	Jan	Ву	Frequency	TASK
									SM	YSTE	S ALE:	LIFE AND SAFETY SYSTEMS	LIFE	
				OODWAN SIREE	0	DIVIA	A C	_					JOKI I Y	LYNN HOUSING AUTHORITY
			-		101		200	4						
							list	Check	and (	edule	e Sche	ntenance	Preventive Maintenance Schedule and Checklist	

LYNN HOUSING AUTHORITY	HORITY					•	100A	WOODMAN ST	STE	REET				
	LIFE.	LIFE AND SAFETY SYSTEMS	ETY S	YSTE	SIA									
WALKWAYS/SIDEWALKS INSPECT/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
LIGHTING CHECK/REPAIR	QUARTERLY	LHA	×			×				×				×
ROADS/PARKING LOTS CHECK/CLEAR	WEEKLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
CATCH BASINS AND STORM DRAINS CLEAR	MONTHLY	LHA	×	×	×	×	×	×	×	×	×	×	×	×
TREES AND SHRUBS PRUNE AS NEEDED	SEASONAL	LHA				×	×	×	×	×	×	×		
LAWNS AND GARDENS MAINTAIN	SEASONAL	LHA				×	×	×	×	×	×	×		_
TRASH REMOVAL	DAILY	LHA	×	×	×	×	×	×	×	×	×	×	× _	×
	MECHANICAL, ELECTRICAL AND BUILDING SYS	ECTRICA	LAND	BUIL	DING	SYST	EMS							
TASK	Frequency	Ву	Jan Feb Mar	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
BOILER SERVICE	ANNUALY	CONTR									×			
ELECTRICAL PANELS/COMPONENTS CHECK	ANNUALY	LHA						×						
DOMESTIC WATER HEATERS INSPECTION	ANNUALY	CONTR									×	L	L	

WO#	Property-Unit	Origin	Priority	Status	Category	Brief Desc	Call Date
26441	wallplaz - 402B	Work Order	Deferred Maintenance	Call	Carpentry	BOTTOM OF TUB PEELING OFF - 402B	10/29/2024
26407	wallplaz - 609T	Work Order	Deferred Maintenance	Call	Carpentry	SHOWER TILES FALLING - 609T	10/28/2024
26049	brick - 28J	Work Order	Deferred Maintenance	Call	Carpentry	KITCHEN TILES LOOSE - 28 JUNE LN	10/15/2024
26021	brick - 19W	Work Order	Deferred Maintenance	Call	Carpentry	CEILING STAIN - 19 WARREN	10/10/2024
25994	curwin - 177C	Work Order	Deferred Maintenance	Call	Carpentry	FLOOR TILES POPPING UP - 177CC	10/9/2024
25953	705_27 - 00011	Work Order	Deferred Maintenance	Call	Carpentry	HOLE ON KITCHEN FLOOR -116 EMPIRE 3	10/8/2024
25895	curwin - 088C	Work Order	Deferred Maintenance	Call	Carpentry	NEEDS NEW TUB/BATH - 88CC	10/4/2024
25894	wallplaz - 701T	Work Order	Deferred Maintenance	Call	Carpentry	TUB TILE MISSING - 701T	10/4/2024
25847	curwin - 0019C	Work Order	Deferred Maintenance	Call	Carpentry	GLASS FELL OFF STORM DOOR - 19CC	10/3/2024
23975	705_30 - 00033	Work Order	Deferred Maintenance	Call	Carpentry	CRACKED FLOORS - 72 NEPTUNE 5	6/26/2024
18561	wallplaz - 604B	Work Order	Deferred Maintenance	Call	Carpentry	CLOSET DOOR OFF HINGES - WALL 604B	6/7/2023
18490	curwin - 016T	Work Order	Deferred Maintenance	Call	Carpentry	TILES NEED REPLACEMENT - 16CT	6/5/2023
18024	curwin - 052C	Work Order	Deferred Maintenance	Call	Carpentry	KITCHEN FLOORS - 52CC	5/1/2023
17752	curwin - 111C	Work Order	Deferred Maintenance	Call	Carpentry	KITCHEN TILES NEED REPAIR - 111CC	4/11/2023
17740	667 - 20601	Work Order	Deferred Maintenance	Call	Carpentry	NEEDS NEW BATH FLOOR - 6 TILTON #1	4/10/2023
17663	wallplaz - 302B	Work Order	Deferred Maintenance	Call	Carpentry	BATH TILES - WALL 302B	4/3/2023
17382	wallplaz - 203T	Work Order	Deferred Maintenance	Call	Carpentry	FLOOR TILES - WALL 203T	3/15/2023
16627	curwin - 266C	Work Order	Deferred Maintenance	Call	Painting	PAINT CEILING - 266 CC	1/25/2023

# Annual Plan 2026 Annual Operating Budget

## **Operating Budget**

The tables on the following pages show the approved budget and actual income and spending per budget account (row) for the fiscal year ending 03/31/2024. It also shows the approved budget for the current year (2025) if there is one, and the percent change from last year's spending to this year's approved budget. The final column shows the current approved amount for each account divided by the number of housing units and by 12 months to show the amount per unit per month (PUM). The chart does not show a draft budget for the coming fiscal year as that will typically be developed in the final month of the fiscal year.

The budget format and accounts are mandated by the Department of Housing and Community Development (DHCD). For a better understanding of the accounts and discussion of special situations see the notes following the budget tables and the "Definitions of Accounts" at the end of this section.

The LHA maintains a consolidated budget (400-1) for all state-aided 667 (Elderly), 200 (family), and 705 (scattered site family) developments owned by the LHA. It does not maintain separate budgets for each development.

### **Operating Reserve**

The LHA's operating reserve is the amount of funds that an LHA sets aside to sustain itself during lean years, or to remedy urgent health and safety concern or address deferred maintenance items. In addition, while DHCD approves a fixed non-utility operating budget level for every LHA (called the Allowable Non-Utility Expense Level, or ANUEL), LHAs can propose a budget that exceeds that level, with the additional cost to be funded from the Operating Reserve, as long as the reserve will still remain above the minimum threshold set by DHCD.

DHCD defines a full (100%) Operating Reserve (OR) amount to be equal to one-half of the previous year's operating expenses and requires LHAs to maintain a minimum OR of 35% of this amount to cover any unplanned but urgent needs that may arise during the year and that can't be funded by the operating budget. If the reserve is between 20% and 35% of the full level, the LHA must obtain prior written approval from DHCD to spend reserve funds, unless the expense is to resolve a health and safety issue. If the reserve is below the 20% level, the LHA can only spend OR funds on health and safety issues. In both cases, the LHA should address the health and safety issue immediately but must retroactively inform DHCD and obtain its approval.

The Lynn Housing Authority operating reserve at the end of fiscal year 2024 was \$502,429.00, which is 35.3% of the full reserve amount defined above.

# Annual Operating Budget

Consolidated Budget (400-1) for all state-aided 667 (Elderly), 200 (family), and 705 (scattered site family) developments owned by Lynn Housing Authority.

		owned by	<u>Lynn Housing Aut</u>	hority.		
REVENUE						
Account Number	Account Class	2024 Approved Revenue Budget	2024 Actual Amounts Received	2025 Approved Revenue Budget	% Change from 2024 Actual to 2025 Budget	2025 Dollars Budgeted per Unit per Month
3110	Shelter Rent -Tenants	\$1,835,600.00	\$1,767,976.00	\$1,828,439.00	3.4%	\$391.70
3111	Shelter Rent - Tenants - Fraud/Retroactive	\$0.00	\$0.00	\$0.00	0%	\$0.00
3115	Shelter Rent -Federal Section 8\MRVP One-time Leased up Rev.	\$0.00	\$0.00	\$0.00	0%	\$0.00
3190	Nondwelling Rentals	\$0.00	\$0.00	\$0.00	0%	\$0.00
3400	Administrative Fee - MRVP	\$0.00	\$0.00	\$0.00	0%	\$0.00
3610	Interest on Investments - Unrestricted	\$7,000.00	\$12,213.00	\$10,000.00	-18.1%	\$2.14
3611	Interest on Investments - Restricted	\$0.00	\$0.00	\$0.00	0%	\$0.00
3690	Other Revenue	\$20,300.00	\$16,329.00	\$18,000.00	10.2%	\$3.86
3691	Other Revenue - Retained	\$100,164.00	\$100,482.00	\$76,664.00	-23.7%	\$16.42
3692	Other Revenue - Operating Reserves	\$0.00	\$0.00	\$0.00	0%	\$0.00
3693	Other Revenue - Energy Net Meter	\$0.00	\$0.00	\$0.00	0%	\$0.00
3801	Operating Subsidy - EOHLC (4001)	\$1,093,150.00	\$1,141,063.00	\$1,345,529.00	17.9%	\$288.25
3802	Operating Subsidy - MRVP Landlords	\$0.00	\$0.00	\$55,500.00	100%	\$11.89
3803	Restricted Grants Received	\$0.00	\$12,158.00	\$0.00	-100%	\$0.00
3920	Gain/Loss From Sale/Disp. of Prop.	\$0.00	\$0.00	\$0.00	0%	\$0.00
3000	TOTAL REVENUE	\$3,056,214.00	\$3,050,221.00	\$3,334,132.00	9.3%	\$714.25

# Annual Plan 2026 Annual Operating Budget

Consolidated Budget (400-1) for all state-aided 667 (Elderly), 200 (family), and 705 (scattered site family) developments owned by Lynn Housing Authority.

### **EXPENSES** % Change 2025 2025 2024 **Dollars** from 2024 2024 Actual **Approved** Approved Budgeted Actual to Amounts Account Expense Expense per Unit per 2025 Budget. Spent Number Account Class Budget **Budget** Month 33% \$58.70 4110 Administrative Salaries \$238,491.00 \$206.011.00 \$274,011.00 \$0.00 \$0.00 4120 \$0.00 \$0.00 0% Compensated Absences \$7,047.00 \$4,618.00 \$0.99 4130 Legal \$5,541.00 -34.5% \$0.00 4140 Members Compensation \$0.00 \$0.00 \$0.00 0% \$0.85 4150 Travel & Related Expenses \$5.053.00 \$3.120.00 \$3.973.00 27.3% -0.8% \$2.22 Accounting Services \$9,810.00 \$10,350.00 4170 \$10,434.00 \$1.72 \$6,690.00 \$8,941.00 \$8,040.00 4171 Audit Costs -10.1% \$0.00 4180 Penalties & Interest \$0.00 \$0.00 \$0.00 0% 4190 Administrative Other \$490,868.00 \$471,851.00 \$509,336.00 7.9% \$109.11 \$1,900.00 \$54,008.00 \$1,900.00 4191 Tenant Organization -96.5% \$0.41 \$812,228.00 \$174.00 4100 TOTAL ADMINISTRATION \$758,353.00 \$761,412.00 6.7% 3% 4310 lWater \$223,395.00 \$254,320.00 \$261,949.00 \$56.12 4320 \$504,247.00 \$466,300.00 \$484,952.00 4% \$103.89 Electricity \$188,352.00 \$180,384.00 \$187,598.00 4% \$40.19 4330 lGas \$0.00 0% \$0.00 4340 lFuel \$0.00 \$0.00 4360 Net Meter Utility Debit/Energy \$0.00 \$0.00 \$0.00 0% \$0.00 Conservation \$0.00 \$0.00 4390 Other \$0.00 \$0.00 0% Solar Operator Costs \$0.00 \$0.00 \$0.00 0% \$0.00 4391 \$0.00 \$0.00 \$0.00 \$0.00 Net Meter Utility Credit (Negative 0% 4392 (Amount \$901,004.00 4300 TOTAL UTILITIES \$915,994.00 \$934,499.00 3.7% \$200.19

# Annual Plan 2026 Annual Operating Budget

Consolidated Budget (400-1) for all state-aided 667 (Elderly), 200 (family), and 705 (scattered site family) developments owned by Lynn Housing Authority.

### **EXPENSES** 2025 Dollars 2025 % Change 2024 2024 Actual Budgeted per from 2024 Approved Approved **Amounts** Unit per Actual to Account Expense Expense Spent Account Class 2025 Budget Month Budget Number Budget \$146,936.00 \$126,512.00 \$164,490.00 Maintenance Labor 30% \$35.24 4410 \$90,000.00 Materials & Supplies \$125,549.00 \$128,000.00 2% \$27.42 4420 \$493,037.00 \$565,060.00 8% Contract Costs \$523,211.00 \$121.05 4430 \$729,973.00 \$775,272.00 \$857,550.00 TOTAL MAINTENANCE 10.6% \$183.71 4400 \$93,051.00 \$77,810.00 \$126,359.00 62.4% \$27.07 Insurance 4510 Payment in Lieu of Taxes \$13,439.00 \$13,053.00 \$13,439.00 3% \$2.88 4520 Employee Benefits \$229,487.00 \$245,712.00 \$218,332.00 12.5% \$52.64 4540 \$0.00 \$0.00 \$-3,030.00 -100% \$0.00 Employee Benefits - GASB 45 4541 Pension Expense - GASB 68 \$0.00 \$0.00 \$0.00 \$0.00 0% 4542 \$25,000.00 \$40,917.00 \$25,000.00 Collection Loss -38.9% \$5.36 4570 \$0.00 \$0.00 Collection Loss - Fraud/Retroactive \$0.00 \$0.00 0% 4571 Interest Expense \$0.00 \$0.00 \$0.00 \$0.00 0% 4580 Other General Expense \$50,170.00 \$10.75 \$0.00 \$0.00 100% 4590 \$360,977.00 \$347,082.00 \$460,680.00 32.7% \$98.69 TOTAL GENERAL EXPENSES 4500 \$25,000.00 \$5.36 Extraordinary Maintenance \$0.00 \$56,252.00 -55.6% 4610 \$3.21 Equipment Purchases - Non \$15,000.00 \$5,672.00 \$15,000.00 164.5% 4611 Capitalized \$0.00 \$0.00 Restricted Reserve Expenditures \$0.00 0% \$0.00 4612 Housing Assistance Payments \$0.00 \$0.00 \$0.00 \$0.00 0% 4715 Depreciation Expense \$0.00 \$944,680.00 \$0.00 -100% \$0.00 4801 \$15,000.00 \$1,006,604.00 \$40,000.00 -96% \$8.57 TOTAL OTHER EXPENSES 4600 \$2,780,297.00 \$3,104,957.00 -18.1% TOTAL EXPENSES \$3,791,374.00 \$665.16 4000

# **Annual Operating Budget**

Consolidated Budget (400-1) for all state-aided 667 (Elderly), 200 (family), and 705 (scattered site family) developments owned by Lynn Housing Authority.

SUMMARY
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SUMMARY							
Account Number	Account Class	2024 Approved Budget	2024 Actual Amounts	2025 Approved Budget	% Change from 2024 Actual to 2025 Budget	2025 Dollars Budgeted per Unit per Month	
3000	TOTAL REVENUE	\$3,056,214.00	\$3,050,221.00	\$3,334,132.00	9.3%	\$714.25	
4000	TOTAL EXPENSES	\$2,780,297.00	\$3,791,374.00	\$3,104,957.00	-18.1%	\$665.16	
2700	NET INCOME (DEFICIT)	\$275,917.00	\$-741,153.00	\$229,175.00	-130.9%	\$49.09	
7520	Replacements of Equip Capitalized	\$0.00	\$0.00	\$0.00	0%	\$0.00	
7540	Betterments & Additions - Capitalized	\$0.00	\$0.00	\$0.00	0%	\$0.00	
7500	TOTAL NONOPERATING EXPENDITURES	\$0.00	\$0.00	\$0.00	0%	\$0.00	
7600	EXCESS REVENUE OVER EXPENSES	\$275,917.00	\$-741,153.00	\$229,175.00	-130.9%	\$49.09	

# **Explanation of Budget Accounts**

The following explains how each of the line items is to be prepared.

- <u>3110</u>: <u>Shelter Rent:</u> The shelter rent projection should be based on the current rent roll plus anticipated changes expected from annual rent re-determinations or as a result of regulatory amendments.
- 3111: Shelter Rent Tenants Fraud/Retroactive: This account should be used for the reporting of total rent receipts from residents due to unreported income. These are often called fraud or retroactive balances. In cases where deficit LHAs discover, pursue cases, and have entered into a written fraud/retroactive repayment agreement with a present or former tenant who did not report income, the LHA will be allowed to retain two-thirds of the funds recovered. One third of the total dollar amount recovered should be included in the LHA's quarterly or year-end Operating Statement as Shelter Rent, account #3111, and two-thirds of this total dollar amount should be included in Other Revenue-Retained, account #3691.
- <u>3115</u>: Shelter Rent Section 8: This account applies only to those developments receiving support through the federal government's Housing and Urban Development (HUD) Section 8 New Construction and/or Substantial Rehab Programs.
- <u>3190: Non-Dwelling Rental:</u> This account should be credited with the rents, other than tenants rents reported in line 3110 and 3115, including charges for utilities and equipment, billed to lessees of non-dwelling facilities as well as apartments rented for non-dwelling purposes, such as social service programs.
- <u>3400: Administrative Fee- MRVP/AHVP</u>: This account should be credited with Administrative Fees to be received for the MRVP/AHVP Program. The MRVP/AHVP administrative fee is \$50.00 per unit per month, as of July 1, 2020.
- <u>3610: Interest on Investments Unrestricted:</u> This account should be credited with interest earned on unrestricted administrative fund investments.
- <u>3611: Interest on Investments Restricted:</u> This account should be credited with interest earned on restricted administrative fund investments. For example, an LHA may receive a grant whose use is restricted to a specific purpose, and the interest income earned on that grant may also be restricted to the same purpose.
- <u>3690: Other Operating Revenues</u>: This account should be credited with income from the operation of the project that cannot be otherwise classified. Income credits to this account include, but are not limited to, penalties for delinquent payments, rental of equipment, charges for use of community space, charges to other projects or programs for the use of central office management and maintenance space, commissions and profits from vending machines, including washing machines, and certain charges to residents for additional services, materials, and/or repairs of damage caused by neglect or abuse in accordance with the Department's regulations on lease provisions.
- <u>3691: Other Revenue Retained</u>: This account should be credited with certain miscellaneous revenue to be <u>retained</u> by the LHA, and which is not used to reduce the amount of operating subsidy the LHA is due. The most common examples for this account is receipts for the rental of roof antennas to cell phone providers and net meter credits earned on electricity bills from Net Meter Power Purchase Agreements (PPA's). Generally, surplus LHAs may retain 100% of these savings and deficit LHAs may retain 25% of the savings, with

the 75% balance used to offset its need for operating subsidy. However, for the period 7/1/16 through 6/30/20, all deficit LHAs may keep 100% of the net meter credit savings, while they can keep 50% effective 7/1/2020.

3692: Other Revenue - Operating Reserves: This account should be credited with funds that LHAs plan to utilize from their operating reserve accounts in excess of the Allowable Non-Utility Expense Level (ANUEL). To be approvable, LHA must maintain the DHCD prescribed operating reserve minimum level after deducting the amount budgeted. The only exception to this is when the expenses are for health and safety issues.

3693: Other Revenue – Net Meter: This account should normally be credited with 75% of the total net meter credit savings realized by a deficit LHA, while surplus LHAs with net meter credit savings would enter \$0 here. Savings are calculated as the value of the net meter credits appearing on the LHA's electric bills (or, in some cases, paid in cash to the LHA by their utility company), minus the cost of the payments made to the solar power developer under their Power Purchase Agreement (PPA). Deficit LHAs normally may retain 25% of the savings. That amount should be included as Other Revenue – Retained on line #3691. However, please note that for the period 7/1/16 through 6/30/20 all LHAs may retain 100% of their total net meter credit savings, and should report those savings as Other Revenue – Retained on line #3691. LHAs can keep 50% of savings effective 7/1/2020.

<u>3801</u>: Operating Subsidy – DHCD (400-1): This account represents all state-funded operating subsidy to be received and or to be earned for the fiscal year. At the end of each fiscal year, this account will be adjusted in the operating statement to equal the actual subsidy earned by the LHA.

### 3802: Operating Subsidy – MRVP/AHVP Landlords:

The credit balance in this account represents the anticipated total receipts from DHCD during the fiscal year for housing assistance payments to landlords. At the end of each fiscal year this account will be adjusted to equal the actual subsidy earned.

<u>3920: Gain/Loss from Sale or Disposition of Property (Capitalized or Non-Capitalized):</u> The debit or credit balance of this account represents the following items: a) Cash proceeds from the sale of property that was either: 1) non-capitalized; or 2) capitalized and has been fully depreciated, and b) Realized gain or loss from the sale or disposition of capitalized properly that has not been fully depreciated.

4110: Administrative Salaries: This account should be charged with the gross salaries of LHA personnel engaged in administrative duties and in the supervision, planning, and direction of maintenance activities and operating services during the operations period. It should include the salaries of the executive director, assistant executive director, accountants, accounting clerks, clerks, secretaries, project managers, management aides, purchasing agents, engineers, draftsmen, maintenance superintendents, and all other employees assigned to administrative duties.

<u>4120: Compensated Absences:</u> The debit balance in this account represents the actual cost incurred during the fiscal year for vacation, paid holidays, vested sick leave and earned compensatory time. This account includes both the direct compensated absences cost and associated employer payroll expenses (employment taxes, pension cost, etc.).

<u>4130:</u> <u>Legal Expense:</u> This account should be charged with retainers and fees paid to attorneys for legal services relating to the operation of the projects.

- 4140: Compensation to Authority Members: A local authority may compensate its members for performance of their duties and such other services as they may render to the authority in connection with its Chapter 200 development(s). Compensation for any other program is not authorized. Because of this, LHAs must base such compensation only on the actual rent receipts for these developments plus a prorated share of other operating receipts of funds on a per unit basis. The precise amount that members may be compensated is defined by statute to a maximum of \$40 per member per day, and \$50 for the chairperson per day. The total of all compensation to all board members is not to exceed two percent (2%) of actual gross income of Chapter 200 developments in any given year, consistent with the approved budget amount. In no case shall the payment of compensation exceed \$12,500 annually for the chairperson, or \$10,000 for any member other than the chairperson. Please note the statute requires the member to perform housing authority business in order to receive compensation.
- <u>4150</u>: <u>Travel and Related Expense</u>: <u>Legitimate travel expenses incurred by board members and staff in the discharge of their duties for any **state-aided program** are reimbursable from this account, as consistent with Department policy.</u>
- 4170: Contractual Accounting Services: Fees for accounting services that are provided routinely and are contracted for on an annual basis. Only accounting services performed on a contractual basis (fee accountant) should be included in this item. Full or part-time LHA accounting staff that provides routine accounting services should be included in Account 4110, Administrative Salaries.
- <u>4171:</u> Audit Costs: This account includes the state program's prorated share of audit fees paid to an Independent Public Accountant (IPA). The procurement of an IPA is necessary to satisfy the Federal Government's audit requirements. Costs for these services should be shared with all state and federal programs of LHA. **Audit costs are to be absorbed within the ANUEL.** The new Agreed Upon procedures (AUP) audit costs for state-assisted public housing programs should also be included in this account.
- <u>4180:</u> Penalties and Interest: Any expenses incurred from penalties, fees, and interest paid on delinquent accounts shall be included in this line item.
- <u>4190:</u> Administrative Other: This account is provided for recording the cost of administrative items for which no specific amount is prescribed in this 4100 group of accounts. It includes, but is not limited to, the cost of such items as: reports and accounting forms; stationery and other office supplies; postage; telephone services; messenger service; rental of office space; advertising for bids; publications; membership dues; collection agency & court costs, training costs; management fees, and fiscal agent fees.
- 4191: Tenant Organization: LTO Funding by the LHA. Upon request the LHA shall fund all LTOs in a city or town at the annual rate of \$6.00 per state-aided public housing unit occupied or available for occupancy by residents represented by such LTO(s) or an annual total of \$500.00 prorated among all such LTO(s), whichever is more. For more information on the creation and funding of LTOs see 760 CMR 6.09.

Authorities which operate computer learning centers, which are funded by the state consolidated budget or by other sources (which are typically recorded in line #3691 as "Other Revenue Retained", should budget the cost of the centers on this line.

<u>4310:</u> Water: This account should be charged with the cost of water and sewer charges purchased for all purposes.

<u>4320: Electricity</u>: This account should be charged with the total cost of electricity purchased for all purposes. Many LHAs have entered into Net Meter Credit Power Purchase Agreements (PPA's). In these deals, an LHA executes a contract with a solar power developer who constructs and owns an off- site solar electricity-generating site. In exchange for contracting to purchase a percentage of the solar power produced, the LHA receives a credit on its utility electric bill for each KWH purchased or in some cases receives a direct cash payment from their utility company. Please ensure that the amount charged to this account is the total cost of electricity BEFORE any reductions due to the receipt of net meter credits.

4330: Gas: This account should be charged with the cost of gas (natural, artificial, or liquefied) purchased for all purposes.

<u>4340</u>: Fuel: This account should be charged with the cost of coal, fuel oil, steam purchased, and any other fuels (except electricity and gas) used in connection with Local Housing Authority operation of plants for the heating of space or water supplied to tenants as a part of rent.

<u>4360: Net Meter Utility Debit/Energy Conservation:</u> This account is to be charged with costs incurred for energy conservation measures.

4390: Other Utilities: This account should be charged with the cost of utilities which are not provided for in accounts 4310 through 4360. In addition, for all quarterly or year-end operating statements 9/30/20 or later, and all budgets 6/30/21 or later, please use this line to record the total net meter credits earned as reported in Line 4392, MINUS the Solar Operator Costs reported in Line 4391, with the result expressed as a positive number. For example, if you reported -\$20,000 in Net Meter Utility Credits in Line 4392 and \$15,000 in Solar Operator Costs in Line 4391, you would subtract the \$15,000 reported on Line 4391 from the -\$20,000 reported on Line 4392, and post the remainder of \$5,000 on Line 4360, as a positive number. This number essentially represents the "net" savings the LHA earned from its net meter credit contract.

<u>4391: Solar Operator Costs:</u> Many LHAs have entered into Net Meter Credit Power Purchase Agreements (PPA's). In these deals, an LHA executes a contract with a solar power developer who constructs and owns an off-site solar electricity-generating site. The LHA makes regular (usually monthly) payments to the developer for its contracted share of the solar electricity produced by the site. Those payments should be entered in this account.

4392: Net Meter Utility Credit (Negative Amount): As noted in account #4391 above, many LHAs have executed Net Meter Credit Power Purchase Agreements (PPA's). In exchange for contracting to purchase a percentage of the solar power produced, the LHA receives a credit on its utility electric bill for each KWH purchased from the developer, which reduces the balance on its electric bill, or, in some cases, the credits are paid in cash to the LHA by the utility company. The total gross amount of the net meter credits that appear on the LHA's utility bills should be carried in this account and entered as a negative number. In cases where credits are paid in cash to the Host LHA, the net balance after paying out the amounts due the participating housing authorities, should also be carried in this account and entered as a negative number.

<u>4410: Maintenance Labor:</u> This account should be charged with the gross salaries and wages, or applicable portions thereof, for LHA personnel engaged in the routine maintenance of the project.

<u>4420</u>: <u>Materials & Supplies</u>: This account should be charged with the cost of materials, supplies, and expendable equipment used in connection with the routine maintenance of the project. This includes the operation and maintenance of automotive and other movable equipment, and the cost of materials, supplies, and expendable equipment used in connection with operating services such as janitorial services, elevator services, extermination of rodents and household pests, and rubbish and garbage collection.

<u>4430: Contract Costs:</u> This account should be charged with contract costs (i.e. the cost of services for labor, materials, and supplies furnished by a firm or by persons other than Local Authority employees) incurred in connection with the routine maintenance of the project, including the maintenance of automotive and other movable equipment. This account should also be charged with contract costs incurred in connection with such operating services as janitorial services, fire alarm and elevator service, extermination of rodents and household pests, rubbish and garbage collection, snow removal, landscape services, oil burner maintenance, etc.

<u>4510: Insurance:</u> Includes the total amount of premiums charged all forms of insurance. Fire and extended coverage, crime, and general liability are handled by DHCD on a statewide basis. All other necessary insurance policies include: Workers' Compensation, boiler, vehicle liability and owner, etc.

#### 4520: Payments in Lieu of Taxes:

This account should be charged with all payments in lieu of taxes accruing to a municipality or other local taxing body.

<u>4540</u>: Employee Benefits: This account should be charged with local housing authority contributions to employee benefit plans such as pension, retirement, and health and welfare plans. It should also be charged with administrative expenses paid to the State or other public agencies in connection with a retirement plan, if such payment is required by State Law, and with Trustee's fees paid in connection with a private retirement plan, if such payment is required under the retirement plan contract.

Employee benefits are based upon a given percentage of the total payroll; therefore, the total amount approved in this account will be based on the approved budgeted salaries representing the state's fair share.

<u>4541: Employee Benefits - GASB 45: This line covers "Other Post-Employment Benefits"</u> (OPEB). Of the total benefits offered by employers to attract and retain qualified employees, some benefits, including salaries and active-employee healthcare are taken while the employees are in active service, whereas other benefits, including post-employment healthcare and other OPEB are taken after the employees' services have ended. Nevertheless, both types of benefits constitute compensation for employee services. In accordance with required accounting practices, this amount is not projected in the budget (and is therefore blank) but the estimated future costs of this item is carried in the operating statement.

<u>4542: Pension Expense – GASB 68:</u> The primary objective of GASB 68 Statement is to improve accounting and financial reporting for pension costs. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. As with account 4541 above, in accordance with required accounting practices, this amount is not projected in the budget (and is therefore blank) but the estimated future costs of this item is carried in the operating statement.

- <u>4570</u>: Collection Loss: The balance in this account represents the estimated expense to cover unexpected losses for tenant rents. Note: Do not include losses from fraud/retroactive balances here. Report them in Account 4571 Collection Loss Fraud/Retroactive.
- <u>4571: Collection Loss Fraud/Retroactive:</u> The balance in this account represents the estimated expense to cover unexpected losses for tenant rents due to unreported income, i.e. fraud/retroactive balances.
- <u>4580</u>: Interest Expense: The debit balance in this account represents the interest expense paid and accrued on loans and notes payable. This debt can be from operating borrowings or capital borrowings.
- <u>4590:</u> Other General Expense: This account represents the cost of all items of general expenses for which no specific account is prescribed in the general group of accounts.
- 4610: Extraordinary Maintenance Non-Capitalized: This account should be debited with all costs (labor, materials and supplies, expendable equipment (such as many tools or routine repair parts), and contract work) of repairs, replacements (but not replacements of non-expendable equipment), and rehabilitation of such a substantial nature that the work is clearly not a part of the routine maintenance and operating program. The items charged to this account should not increase the useful life or value of the asset being repaired. These items are not capitalized and are not added as an increase to fixed assets at the time of completion. Nor are these items depreciated. An example of this would be scheduled repainting of apartments.
- <u>4611: Equipment Purchases Non-Capitalized:</u> This account should be debited with the costs of equipment that does not meet the LHA's criteria for capitalization. Because these items are being expended when paid, they should not be categorized as a fixed asset and therefore will not be depreciated. These items include stoves, refrigerators, small tools, most computers and software, etc.

The budget is a planning tool and as our portfolio ages it is essential that LHAs evaluate their properties annually and plan for extraordinary maintenance. To that end DHCD very strongly recommends that for all 400-1 operating budgets, depending on the age of the portfolio and condition, LHAs spend between \$100 and \$500 a year per unit in Extraordinary Maintenance, Equipment Purchases, Replacement of Equipment, and Betterments & Additions to ensure that the aging public housing stock is preserved.

- <u>4715</u>: Housing Assistance Payments: This account should be debited with all housing assistance payments paid to landlords for the MRVP program on a monthly basis.
- <u>4801:</u> <u>Depreciation Expense:</u> This account should be debited with annual fixed asset depreciation expenses as determined by the LHA's capitalization policy.
- <u>7520</u>: Replacement of Equipment Capitalized: This account should be debited with the acquisition cost (only the net cash amount) of non-expendable equipment purchased as a replacement of equipment of substantially the same kind. These items, such as vehicles, computers, or furniture, meet the LHA's criteria for capitalization and will also be added to fixed assets and therefore depreciated over the useful life.
- <u>7540</u>: Betterments & Additions Capitalized: This account should be debited with the acquisition cost (only the net cash amount) of non-expendable equipment and major non-routine repairs that are classified as a betterment or addition. These items meet the LHA's criteria for capitalization and will also be added to fixed

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assets and therefore depreciated over the useful life of the asset. Examples are: major roof replacement, structural repairs such as siding, or major paving work.

In accordance with GAAP accounting, inventory purchases (Replacement of Equipment and Betterments & Additions) are distinguished between capitalized and non-capitalized items. Any inventory or equipment purchase greater than \$5,000 is required by DHCD to be capitalized, inventoried and depreciated. Any inventory or equipment purchase costing \$1,000 to \$4,999 should be inventoried by LHA staff for control purposes only but is not subject to capitalization or depreciation, it is, however, required to be expensed when the items are paid for. An LHA's inventory listing should include both capitalized and non-capitalized items of \$1,000 and more, as well as all refrigerators and stoves of any value. All items that appear on the inventory listing should be tagged with a unique identification number, and all refrigerators and stoves (regardless of value) should be tagged. LHAs may adopt a capitalization policy that capitalizes inventory purchases at a lesser amount than the \$5,000 requirement (i.e. \$1,000 - \$4,999); however, no capitalization policy can have an amount higher than \$5,000. Any inventory or equipment purchases costing \$0 to \$999 are to be expensed when paid for.

Narrative Responses to the Performance Management Review (PMR) Findings

The Performance Management Review conducted by the Department of Housing and Community Development (DHCD) for the 2024 LHA fiscal year resulted in the following ratings. Criteria which received a 'Corrective Action' rating show both a reason for the rating and a response by the LHA. The reason indicates Lynn Housing Authority's understanding of why they received the rating, while the responses describe their goals and the means by which they will meet or improve upon the performance-based assessment standards established by DHCD in the PMR. When the PMR rating is 'Operational Guidance', the LHA may have responded, but was not required to.

### **Category: Management**

Criterion: Occupancy Rate - the percentage of units that are occupied on monthly report.

Rating: No Findings

Criterion: Tenant Accounts Receivable (TAR) - the percentage of uncollected rent and related charges owed by tenants to the local housing authority (LHA), out of the total amount of rent and related costs charged to tenants.

Rating: Corrective Action

Reason: While LHAND Management Staff made efforts to collect rent arrearages, the methods used were not sufficient.

Response: On August 13, 2024 the LHAND Board of Commissioners voted on new rent collection policy and procedures. The board of commissioners will be briefed on a monthly basis in order to confirm the new policy is adhered to. The briefing will include a report to monitor notices related to rent collection, letters related to rent collection and 30 day notices to quit. The board will also be informed of pending litigation as well as any newly executed repayment agreements on a tenant by tenant basis. LHAND will also review the recommendations suggested by EOHLC and implement the recommendations accordingly. EOHLC will receive a quarterly Board Report beginning March 31, 2025.

Criterion: Certifications and Reporting Submissions - timely submission of statements and certifications

Rating: Operational Guidance

Reason: LHAND's Fee Accountant failed to submit a report in a timely manner.

Response: LHAND Fiscal staff have met with the Fee Accountant and set new internal deadlines to insure that all four quarterly vacancy certifications will be submitted by the end of the month following the quarters end.

Criterion: Completion of mandatory online board member training

Rating: Operational Guidance

Reason: A Board Member failed to complete the training in a timely manner.

Response: LHAND will ensure all board members have a unique email address for board member training. LHAND will provide computer guidance as needed to help board members complete the training.

Criterion: Annual Plan Submitted - Annual Plan (AP) submitted on time

Rating: No Findings

Criterion: Staff completed relevant certifications or trainings

Rating: No Findings

### **Category: Financial**

Criterion: Adjusted Net Income - a measure of overspending or underspending.

Rating: No Findings

Criterion: Current Operating Reserve as a percentage of total maximum reserve level.

Rating: No Findings

### **Category: Capital Planning**

Criterion: Timely spending of capital funds awarded under the Formula Funding program

Rating: NA

### **Category: CHAMP**

Criterion: Paper applications are available, received and entered into CHAMP

Rating: No Findings

Criterion: Vacancies are recorded correctly and occupied using CHAMP

Rating: Operational Guidance

Reason: An LHAND staff person made an error in recording a vacancy.

Response: LHAND staff will ensure that all offers of housing are made using CHAMP for all units in the Fiscal year. Staff will ensure that all unit offer data is entered correctly using "admin" for notices. In addition, per Mr. Pelletier's suggestion, staff will subscribe to the CHAMP bulletin and partake in trainings and courses that may be useful.

### **Category: Facility Management - Inspection Standards and Practices**

Criterion: 100% of units inspected during FYE under review

Rating: Corrective Action

Reason: The State Housing Property Manager inspected 2 units prior to the beginning of the Fiscal Year in question.

Response: Senior Staff have provided training in EOHLC Inspection guidelines to staff responsible for Annual State Housing Inspections.

Criterion: Unit inspection reports create, track, and report work orders for inspection repairs, and

inspection WOs completed within 30 days or add to DM / CIP

Rating: Corrective Action

Reason: Yardi software was not setup to provide the categories of work orders required by EOHLC.

Response: Yardi software has been updated to include required categories and Maintenance Staff have been retrained on EOHLC work order requirements.

Criterion: Unit inspection reports accurately reflect necessary repairs

Rating: Corrective Action

Reason: Work Orders were not properly filled out to portray unit conditions.

Response: An Inspector with more in depth experience identifying deficiencies and using the Yardi software that is LHAND's primary software provider has taken over responsibility for Annual State Housing Inspections.

### **Category: Facility Management - Vacancy Turnover Standards and Practices**

Criterion: Work orders created for every vacancy and completed within 30 days (or waiver

requested)

Rating: Corrective Action

Reason: LHAND Staff erred in not creating work orders for some issues identified during vacancy inspections.

Response: LHAND Staff have been retrained to insure that workorders are generated from vacancies and will be completed within 30 days. Waivers will be requested by LHAND in a timely manner. Quality control inspections will be conducted on vacant units to ensure completion. A report will be given to the board of commissioners on a monthly basis communicating the amount of vacancies that month, the amount of workorders generated as a result, and the time taken to complete these workorders. The board will also receive a report documenting waiver requests. This will be implemented immediately. EOHLC will receive a quarterly board report beginning March 31, 2025.

Criterion: Vacancy turnover work orders accurately reflect necessary repairs

Rating: No Findings

#### **Category: Facility Management - Preventive Maintenance Standards and Practices**

Criterion: LHA Preventive Maintenance Plan accurately reflects all necessary work to maximize life

of LHA components

Rating: Corrective Action

Reason: LHAND Staff were advised by EOHLC Staff to update our Preventive Maintenance Plan with more specificity regarding all major systems and have more specific plans for each property.

Response: Following the PMR review, Mr. Lawson provided LHAND with sample PMPs. LHAND has created its own PMP which follows Mr. Lawson's recommendations. The Facilities and Maintenance department will be responsible for reporting PMP activities to the board on a monthly basis. The Facilities and Maintenance director will be responsible for reviewing and updating this on a regular basis as well as in real-time as new equipment is purchased. This will be implemented immediately. EOHLC will receive a quarterly board report beginning March 31, 2025

### **Category: Facility Management - Work Order Types and Systems**

Criterion: All emergency work orders are created, tracked, reported and completed within 48 hours Rating: Corrective Action

Reason: It was determined that some Emergency Work Orders were not closed out within 48 hours.

Response: LHAND Staff have been retrained to insure that all emergency workorders will be created, tracked and completed within 48 hours per EOHLC guidance. A list of emergency items will be created and distributed to staff, tenants, and the answering service. Emergency work orders will be recorded and presented to the board on a monthly basis in to ensure they are completed in a timely manner. This will be implemented immediately. EOHLC will receive a quarterly board report beginning March 31, 2025.

Criterion: All requested work orders are created, tracked, reported and completed within 14 days or added to DM/CIP

Rating: Corrective Action

Reason: It was determined that some requested work orders were not completed within 14 days or added to LHAND's Deffered Maintenance List.

Response: LHAND Staff were retrained by the software vendor on October 24, 2024. Tenant requested workorders will be tracked and a report will be provided to the board on a monthly basis to ensure adherence to EOHLC's guidance. Any work orders that cannot be completed within 14 days will be added to the Deferred Maintenance List. EOHLC will receive a quarterly board report beginning March 31, 2025.

# **Explanation of PMR Criteria Ratings**

CRITERION	DESCRIPTION
Management	
Occupancy Rate	The rating is calculated using the following formula: (Total Number of Occupied units on Monthly Report divided by (Total Number of Units Minus Units that Received a Waiver Minus Number of Units Vacant less than 30 days on Monthly Report)  • "No Findings": Occupancy Rate is at or above 98%  • Operational Guidance: Occupancy rate is at 95% up to 97.9%  • Corrective Action: Adjusted occupancy rate is less than 95%
Tenant Accounts Receivable (TAR)	This criterion calculates the percentage of uncollected rent and related charges owed by starting with the amount reported by the LHA, as uncollected balances for the TAR (Account 1122 from the Balance Sheet) minus Normal Repayment Agreements* divided by Shelter (Tenant) Rent (account 3110 from the Operating Statement)  • "No Findings": At or below 2%  • "Operational Guidance": More than 2%, but less than 5%  • "Corrective Action": 5% or more
Certifications and Reporting Submissions	Housing authorities are required to submit 4 quarterly vacancy certifications by end of the month following quarter end; 4 quarterly operating statements and 4 Tenant Accounts Receivable (TAR) reports within 60 days of quarter end.  • "No Findings": At least 11 of the required 12 reports were submitted and at least 9 were submitted on time.  • "Operational Guidance": Less than 11 of the required 12 reports were submitted and/or less than 9 were submitted on time.
Board Member Training	Percentage of board members that have completed the mandatory online board member training.  • "No Findings": 80% or more completed training  • "Operational Guidance": 60-79.9% completed training  • "Corrective Action": <60 % completed training
Staff Certifications and Training	Each LHA must have at least one staff member complete a relevant certification or training During the fiscal year. The number of required trainings varies by LHA size.  • No Findings: LHAs completed the required number of trainings Corrective Action: LHAs have not completed any trainings
Annual Plan (AP) Submitted	Housing authorities are required to submit an annual plan every year.  • "No Findings" =Submitted on time  • "Operational Guidance" =Up to 45 days late  • "Corrective Action" =More than 45 days late

CRITERION	DESCRIPTION
СНАМР	
Paper applications	<ul> <li>Paper applications are available, received and entered into CHAMP</li> <li>No Findings: Paper applications are available; And paper applications are date and time stamped correctly; And 90% of new paper applications are entered into CHAMP within 15 calendar days of date/time stamp; And 2% or less of new paper applications are entered more than 30 days after date/time stamp</li> <li>Operational Guidance: Paper applications are available; And paper applications are date and time stamped and entered correctly; And 75% - 89% of new paper applications are entered into CHAMP within 15 calendar days; And 3% - 5% of new paper applications are entered more than 30 days after date/time stamp</li> <li>Corrective Action: Paper applications are not available; Or the LHA has failed to date and time stamp paper applications and/or failed to enter them correctly; Or Less than 75% of new paper applications are entered into CHAMP within 15 calendar days of date/time stamp; Or more than 5% of new paper applications are entered more than 30 days after date/time stamp</li> </ul>
Vacancies occupied using CHAMP	<ul> <li>Vacancies are recorded correctly and occupied using CHAMP</li> <li>No Findings: All vacancies during the fiscal year are recorded in DHCD's Housing Applications Vacancy System within 30 days; And the housed Applicant ID and Pull List ID match between DHCD's Housing Applications Vacancy System and CHAMP for unit occupied during the fiscal year, excluding administrative transfers; And 25% or less of occupied units have data entry errors</li> <li>Operational Guidance: All vacancies during the fiscal year are recorded in DHCD's Housing Applications Vacancy System, all vacancies are not recorded within 30 days; Or the Housed Applicant ID and Pull List ID match between DHCD's Housing Applications Vacancy System and CHAMP for units occupied during the fiscal year, excluding administrative transfers; And greater than 25% of occupied units have data entry errors</li> <li>Corrective Action: All vacancies during the fiscal year are not recorded in DHCD's Housing Applications Vacancy System; Or the Housed Applicant ID and Pull List ID do not match (or data is missing) between DHCD's Housing Applications Vacancy System and CHAMP for units occupied during the fiscal year, excluding administrative transfers</li> </ul>

CRITERION	DESCRIPTION
Financial	
Adjusted Net Income	The Adjusted Net Income criterion calculation starts with an LHA's Net Income and subtracts Depreciation, GASB 45 (Retirement Costs), GASB 68 (Retirement Costs), Extraordinary Maintenance (maintenance expense outside of routine/ordinary expenses), and Equipment Purchases – Non Capitalized. This Adjusted Net Income amount is then divided by the Total Expenses of the LHA. If this Adjusted Net Income amount is positive, it means underspending and if it is negative it means overspending. Underspending Rating:  "No Findings": 0 to 9.9%  "Coperational Guidance": 10 to 14.9%  "Corrective Action": 15% or higher  Overspending Rating:  "No Findings": 0 to -4.9%  "Operational Guidance": -5% to -9.9%  "Corrective Action": -10% or below
Operating Reserves	Current Operating Reserve as a percentage of total maximum reserve level.  Appropriate reserve level is buffer against any unforeseen events or expenditures.
Capital Planning	
Capital Spending	Under the Formula Funding Program (FF), authorities receive undesignated funds to spend on projects in their Capital Improvement Plan. They are rated on the percentage of available funds they have spent over a three-year period  • "No Findings" = at least 80%  • "Operational Guidance" = At least 50%  • "Corrective Action" = Less than 50%

CRITERION	DESCRIPTION
Health & Safety	
Health & safety violations	DHCD has observed conditions at the LHA's developments and reported health and safety violations. The LHA has certified the number of corrected violations in each category.
Facility Management  - Inspection Standards and Practices	
100% Unit Inspections	All units inspected at LHA during FY under review  ■ No Findings: 100% of units inspected  Corrective Action: Less than 100% of units inspected
LHA Inspections Reports/Work Orders	<ul> <li>Unit inspection reports create, track, and report work orders for inspection repairs, and inspection WOs completed within 30 days or add to DM/CIP</li> <li>No Findings: All inspection work orders/lease violations are created, tracked, and reported; And non-health and safety work orders for inspection repairs/lease violations are completed within 30 days or added to DM/CIP; And health and safety work orders for inspection repairs/lease violations are addressed within 48 hours</li> <li>Operational Guidance: All health and safety inspection work orders/lease violations are created, tracked, reported and completed within 48 hours; And LHA fail to create, track, or report no more than 1 or 2 (based on LHA size) non-EHS (exigent health and safety) deficiencies; Or LHA failed to complete any non-EHS work orders/lease violations appropriately</li> <li>Corrective Action: Any EHS work orders/lease violations not created, tracked, reported, or completed; Or 1 of the following: LHA failed to create, track or report a) More than 1 non-EHS deficiency (small LHA); b) More than 2 non-EHS deficiencies (Medium/Large)</li> </ul>
Accuracy of LHA Inspections	<ul> <li>Unit inspection reports accurately reflect necessary repairs</li> <li>No Findings: c.667 unit has less than 2 EHS deficiencies and c.200/705 unit has less than 3 EHS deficiencies</li> <li>Operational Guidance: c.667 unit has 2 EHS deficiencies or c.200/705 has 3 EHS deficiencies</li> <li>Corrective Action: c.667 has equal to or greater than 3 EHS deficiencies or</li> </ul>
Facility Management  - Vacancy Turnover Standards and Practices	c.200/705 unit has equal to or greater than 4 EHS deficiencies

CRITERION	DESCRIPTION			
Vacancy Turnover	Work orders created for every vacancy and completed within 30 days (or			
Work Orders	waiver requested)			
	No Findings: Vacancy work orders are created, tracked and reported			
	for every unit and reflect all work in unit; And Vacancy work orders			
	are Maintenance Ready in <=30 days for c.667 units or <=45 days for			
	c.200/705 units or have approved waiver			
	Operational Guidance: Vacancy work orders are created, tracked and			
	reported for every unit; And work orders do not reflect all work			
	completed in unit; Or vacancy work orders are Maintenance Ready in 31-45 days for c.667 and 46-60 days for c.200/705 and no approved			
	waiver			
	Corrective Action: Vacancy work orders are not created, tracked and			
	reported for every unit; Or vacancy work orders are Maintenance Ready			
	in >45 days for c.667 and >60 days for c.200/705 and have no approved			
	waiver			
Accuracy and	Vacancy turnover work orders accurately reflect necessary repairs			
Standard of Vacancy	No Findings: c.667 unit less than 2 EHS deficiencies and c.200/705			
Turnovers	less than 3 EHS deficiencies			
	<ul> <li>Operational Guidance: c.667 2 EHS deficiencies or c.200/705 3 EHS deficiencies</li> </ul>			
	Corrective Action: c.667 equal to or greater than 3 EHS deficiencies or			
	c.200/705 equal to or greater than 4 EHS deficiencies			
Facility Management				
- Preventative Maintenance				
Standards and				
Practices				
LHA Preventative	LHA preventative maintenance schedule accurately reflects all necessary			
Maintenance	work to maximize the life of LHA components			
Schedule Accuracy	<ul> <li>No Findings: c.667 unit less than 2 EHS deficiencies and c.200/705</li> </ul>			
and Implementation	less than 3 EHS deficiencies			
of Preventative	Operational Guidance: c.667 2 EHS deficiencies or c.200/705 3 EHS			
Schedules	deficiencies			
	Corrective Action: c.667 equal to or greater than 3 EHS deficiencies or			
	c.200/705 equal to or greater than 4 EHS deficiencies			
Work Order Types				
and Systems	All emergency work orders are created, tracked, reported and completed			
Emergency Work Orders	within 48 hours			
	No Findings: All emergency work orders under review are created,			
	tracked, reported and completed within 48 hours			
	Operational Guidance: All emergency work orders completed within			
	48 hours; Less than 100% but greater than or equal to 80% of work			
	orders under review are correctly created, tracked and reported			
	administratively			

CRITERION	DESCRIPTION			
	<ul> <li>Corrective Action: Not all emergency work orders are completed within 48 hours; Or less than 80% of work orders under review are correctly created, tracked and reported administratively</li> </ul>			
Requested Work Orders	All requested work orders are created, tracked, reported and completed within 14 days or added to DM/CIP			
	<ul> <li>No Findings: All requested work orders under review are created, tracked, and reported; All work is complete within 14 days or added to DM/CIP</li> </ul>			
	<ul> <li>Operational Guidance: All requested work orders completed within 14 days or added to DM/CIP; And less than 100% of work orders under review are correctly created, tracked and reported</li> </ul>			
	Corrective Action: Not all requested work orders are completed within 14 days or added to DM/CIP			

# **Policies**

The following policies are currently in force at the Lynn Housing Authority:

Policy	Last Ratified by Board Vote	Notes
*Rent Collection Policy	04/09/2024	
*Personnel Policy	04/09/2024	
*Capitalization Policy	04/09/2024	
*Procurement Policy	04/09/2024	
*Grievance Policy	04/09/2024	
Other – Define in the 'Notes' column	04/09/2024	State Public Housing Management Manual
Language Access Plan	04/09/2024	Limited English Proficiency Policy
Other – Define in the 'Notes' column	04/09/2024	Violence Against Women Act Policy
Criminal Offender Records Information (CORI) Policy	04/09/2024	
Other – Define in the 'Notes' column	04/09/2024	Sex Offender Records Information (SORI) Policy
Investment Policy	04/09/2024	
Maintenance and Other Charges	04/09/2024	
Other – Define in the 'Notes' column	04/09/2024	Safety Policy
Other – Define in the 'Notes' column	04/09/2024	Signatory Policy
Other – Define in the 'Notes' column	04/09/2024	Information Technology Policy
Other – Define in the 'Notes' column	04/09/2024	Re-exam Protocol Policy

Policy	Last Ratified by Board Vote	Notes
Other – Define in the 'Notes' column	04/09/2024	Internal Audit Process Policy
Other – Define in the 'Notes' column	04/09/2024	Performance Improvement Plan
Fair Housing Marketing Plan	04/09/2024	
Reasonable Accommodations Policy	04/09/2024	
Language Access Plan	04/09/2024	

<sup>\*</sup> Starred policies are required by DHCD. Policies without a "Latest Revision" date are not yet in force.

The list of policies has been provided by the LHA and has not been verified by DHCD.

### **Waivers**

Lynn Housing Authority has received the following waivers from DHCD's regulations. This list does not include vacancy waivers, pet waivers, or any waivers that would release personally identifiable tenant or applicant data.

Description	Reason	Date Waiver Approved by DHCD	Date Expired
Waiver to leave RCAT	LHAND Staff experience	05/16/2019	06/30/2022

The list of waivers has been provided by the LHA and has not been verified by DHCD.

### Glossary

**ADA**: Americans with Disabilities Act. Often used as shorthand for accessibility related issues or improvements.

**AHVP**: Alternative Housing Voucher Program

**Alternative Housing Voucher Program** provides rental vouchers to disabled applicants who are not elderly and who have been determined eligible for Chapter 667 (elderly and disabled) housing.

**Allowable Non-Utility Expense Level (ANUEL)** is the amount of non-utility expense allowed for each local housing authority based upon the type(s) of housing programs administered.

**ANUEL**: Allowable Non-Utility Expense Level

**AP**: Annual Plan

**Annual Plan**: A document prepared by each Local Housing Authority, incorporating the Capital Improvement Plan (CIP), Maintenance and Repair Plan, Budget, responses to the Performance Management Review, and other elements.

**Cap Share** is the amount of Formula Funding spending approved by DHCD for each year.

**Capital Funds**: Funds provided by DHCD to an LHA for the modernization and preservation of state-aided public housing, including Formula Funds and Special Capital Funds.

Capital Needs Assessment, similar to the CIP, often used for developments in the Section 8 New Construction/Substantial Rehabilitation program. Such developments are generally not eligible for state capital funds and therefore do not participate in the CIP process. However, to track their ongoing capital needs and plan for construction projects to address those needs, they often conduct a CNA to determine when building systems will wear out and need to be replaced, and what replacement will cost, so they can plan the ensure that the necessary funding will be available

**Capital Projects** are projects that add significant value to an asset or replace building systems or components. Project cost must be greater than \$1000.

CIMS is a web-based software system used for creating CIP's and Annual Plans. For the CIP, the CIMS program allows the LHA to prioritize, select and schedule projects, assign funding sources and direct project spending to specific fiscal years to create a CIP that is consistent with the LHA's FF award amount and FF cap shares, plus any additional funding resources the LHA has identified. The LHA submits its CIP and DHCD conducts its review of the LHA's CIP in CIMS. For the Annual Plan CIMS imports data from other DHCD systems and combines that with data entered by the LHA.

CIP: A Capital Improvement Plan (CIP) is a five (5) year plan which identifies capital projects, provides a planning scope, schedule and budget for each capital project and identifies options for financing and implementing the plan. The contents of a CIP are limited to available resources. An approved CIP is required in order to receive Formula Funds.

**CNA:** Capital Needs Assessment

**CPS** is DHCD's transparent Web-based capital planning system that catalogues the condition of every building and site in the statewide public housing portfolio, providing LHAs with detailed technical information to make strategic long-term capital investments. It includes a Facility Condition Index (FCI) for every development that compares the value of expired components of a development relative to its replacement cost.

**Deferred Maintenance** is maintenance, upgrades, or repairs that are deferred to a future budget cycle or postponed for some other reason. Sometimes it is referred to as extraordinary maintenance.

**Deficit housing authority:** a housing authority whose income (mainly from rent) does not cover all its normal operating costs in its approved operating budget, and which therefore operates at a deficit and requires operating subsidy from DHCD.

**DHCD**: Massachusetts Department of Housing & Community Development

**Extraordinary Maintenance**: see the description for budget line 4610 in the Explanation of Budget Accounts in the Budget Section of this Annual Plan.

**FF**: Formula Funding

**Formula Funding** is state bond funding allocated to each LHA according to the condition (needs) of its portfolio in comparison to the entire state-aided public housing portfolio.

**FYE**: Fiscal Year End

**HHA Administrative Fee** is the fee paid to an HHA from the RCAT Program budget.

**HHA**: Host Housing Authority for the RCAT program.

Host Housing Authority (HHA). An LHA selected by the Department to employ and oversee an RCAT.

**HUD**: U.S. Department of Housing and Urban Development

**LHA**: Local Housing Authority

LTO: Local Tenants Organization

Management and Occupancy Report: This is an annual HUD review process that is used to evaluate the performance of developments in various HUD housing programs, including the Section 8 New Construction/Substantial Rehabilitation program, which some LHAs operate. It is similar to the state PMR process in that it evaluates LHA performance on variety of financial, housing quality, and other standards

Massachusetts Rental Voucher Program (MRVP) is a state-funded program that provides rental subsidies to low-income families and individuals.

**MOR:** Management and Occupancy Report

MRVP: Massachusetts Rental V DHCD's annual review of each housing authority's performance. It pulls together data on the authority's occupancy rates, tenant accounts receivables, accounts payable, budget variance, operating reserve, capital improvement plan submission, capital spending, annual inspections and work order and maintenance systems to identify and address areas of strength and areas for development. Its goal is to allow DHCD and the LHA to

take a deep dive into the data, lift up best practices, and work together towards improving operations oucher Program.

### Performance Management Review (PMR):

**PMR**: Performance Management Review

**RCAT**: Regional Capital Assistance Team

**Regional Capital Assistance Team**: One of three organizations employed at HHAs designated by the Department to carry out the RCAT Program.

Sec.8 NC/SR (or S8NCSR): Section 8 New Construction and Substantial Rehabilitation

- Section 8 New Construction and Substantial Rehabilitation (Sec.8 NC/SR): This term refers to a federal HUD housing program operated at a small number of state public housing developments whose construction was funded by state grants, but whose ongoing operating costs are supported by project-based subsidies from HUD's federal Section 8 program, rather than from state public housing operating funds..
- **Special Awards**: In addition to allocations to each LHA, DHCD has created limited set aside funds to provide for extreme emergency or code compliance needs which are beyond the capacity of an LHA's current FF balance.
- **Surplus housing authority:** a housing authority whose income (mainly from rent) covers all its normal operating costs in its approved operating budget, and which therefore operates at a surplus and does not require operating subsidy from DHCD.

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### **Attachments**

The following items have been uploaded as attachments to this Annual Plan.

Due to the COVID-19 emergency, on-site Performance Management Review (PMR) assessments by the Facilities Management Specialists were cancelled for the December fiscal year end housing authorities. Therefore, the Facility Management categories have been omitted from the PMR document.

- Cover sheet for tenant satisfaction surveys
- Tenant Satisfaction Survey 667 Program
- Performance Management Review

### Resident Surveys - Background

Since 2016 DHCD has been working with the Center for Survey Research (CSR) at the University of Massachusetts Boston to survey residents in the state public housing units it oversees. The surveys are confidential, mailed directly to residents, and returned to CSR by mail (or, starting in 2019, completed on-line). CSR surveys residents of elderly/disabled units (also known as Chapter 667) and family units (also known as Chapter 200 and Chapter 705).

During each round all units are mailed surveys, with one exception: in the case of the twelve housing authorities with more than 225 c.200 family units, a randomly selected group of 225 units was surveyed at each housing authority. This group was determined to be large enough to generate statistically useful results. In both rounds, responses from c.200 and c.705 residents are always combined.

### **Round One Surveys (2016 – 2018)**

In Round One of the surveys, CSR surveyed residents of elderly/disabled units (c.667) in three groups in the Fall of 2016, 2017 and 2018. CSR surveyed residents of family units (c.705 and c.200) in the Spring of 2016. (Note: there are many more c.667 units, so they were broken down into three groups).

### **Round Two Surveys (2019 – 2022)**

Round Two of the surveys began in 2019. CSR surveyed about one-third of the elderly/disabled units in Fall 2019, Fall 2021, and Fall 2022. CSR surveyed all family units in Fall 2020.

### Round Three Surveys (2023 – 2027)

Round Three of the surveys began in 2023. CSR surveyed about one-third of the elderly/disabled units and one-third of family units in Fall 2023.

### **Lynn Housing Authority**

Chapter 667 Housing Summary 2019 – 2022

DHCD is working with the Center for Survey Research at the University of Massachusetts Boston to survey residents in the housing units it oversees.

#### Fall 2019:

• Surveys were sent to 6955 housing units (Chapter 667). 3352 surveys were filled out and returned.

#### Fall 2021:

• Surveys were sent to 8350 housing units (Chapter 667). 3787 surveys were filled out and returned.

#### Fall 2022:

- Surveys were sent to 9118 housing units (Chapter 667). 3951 surveys were filled out and returned.
- In the Lynn Housing Authority, surveys were sent to a total of 200 Lynn housing units (Chapter 667); 60 surveys were completed.

This report provides some information about how the residents from the **Lynn Housing Authority** who answered the survey responded. It compares their answers to those from residents in the entire state and to those from medium LHAs in Northeastern Massachusetts. These medium LHAs in Northeastern Massachusetts include: Amesbury, Andover, Beverly, Billerica, Ipswich, Lynn, Marblehead, Melrose, Methuen, Saugus, Stoneham, and Woburn.

### Communication

• Communication with management: Residents were asked about how they interacted with their Housing Authorities in this peer group in the last 12 months. The table below shows what percentage of residents said they did each of the following:

	Lynn Housing Authority	Medium LHAs in Northeast MA *	Entire State
Felt they were usually or always treated with courtesy and respect when they contacted management	65%	83%	83%
Knew the Executive Director held a meeting with residents	12%	45%	42%

<sup>\*</sup> Medium LHAs in Northeastern Massachusetts: Amesbury, Andover, Beverly, Billerica, Ipswich, Lynn, Marblehead, Melrose, Methuen, Saugus, Stoneham, and Woburn.

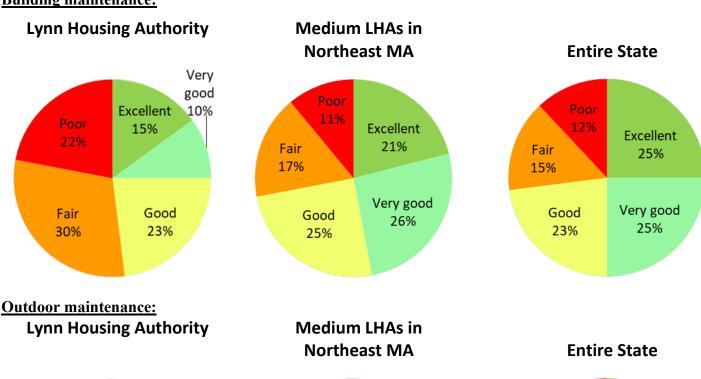
### Maintenance and Repair

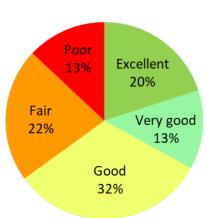
• Communication with maintenance staff: Residents were asked about their interactions with the Lynn Housing Authority maintenance staff in the last 12 months.

	Lynn Housing Authority	Medium LHAs in Northeast MA	Entire State
Felt they were treated with courtesy and respect when they contacted maintenance	77%	87%	87%
Were contacted by the Housing Authority before entering their apartment	86%	90%	91%

• Overall maintenance Respondents were asked how they would they rate overall building maintenance (such as clean halls and stairways and having lights and elevators that work) and outdoor space maintenance (such as litter removal and clear walkways) in the last 12 months.

### **Building maintenance:**









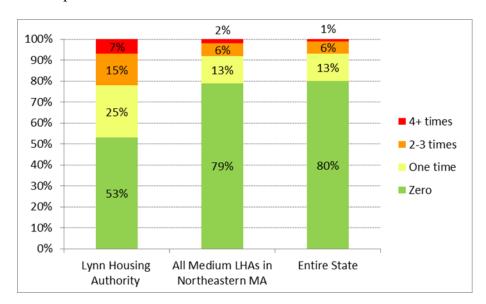
• **Heating and Water Problems:** About two-thirds of respondents had a problem with their heating and about two-thirds had a plumbing problem in the last 12 months.

	Lynn Housing Authority	Medium LHAs in Northeast MA	Entire State
Had any heating problem	67%	39%	37%
Had any water problem	67%	59%	58%

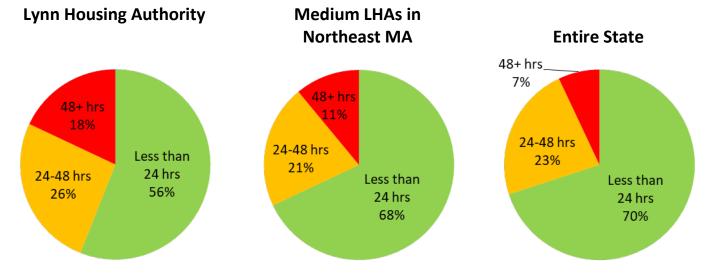
### • Heating Problems

### How many times did residents completely lose heat?

The chart below shows how many times respondents had completely lost heat in the last 12 months. The green part of the bars shows what percentage of residents did not have the problem at all. The yellow shows who had the problem one time. The orange shows those who had the problem 2-3 times. And the red shows those who had the problem 4 or more times in the last 12 months.



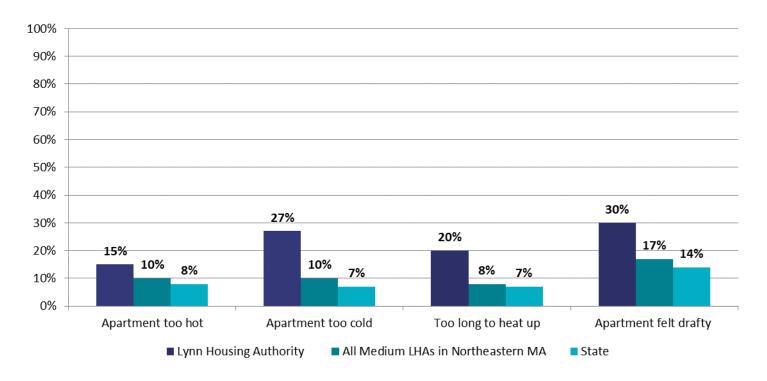
**How long did it usually take for heat to come back on?** For those respondents who reported completely losing heat, we asked how long it usually took for the heat to come back on – less than 24 hours, 24 - 48 hours, or more than 48 hours.



### • Other Heating Problems

### In the last 12 months did residents have other heating problems?

The chart below shows what percentage of residents experienced other heating problems in the last 12 months.



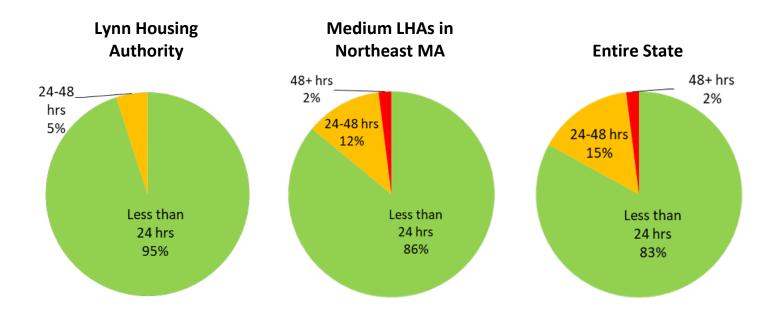
### Water or Plumbing Problems

### How many times did residents have no hot water in their apartment?

The chart below shows how many times respondents did not have no hot water in their apartment in the last 12 months. The green part of the bars shows what percentage of residents did not have the problem at all. The yellow shows who had the problem one time. The orange shows those who had the problem 2-3 times. And the red shows those who had the problem 4 or more times in the last 12 months.



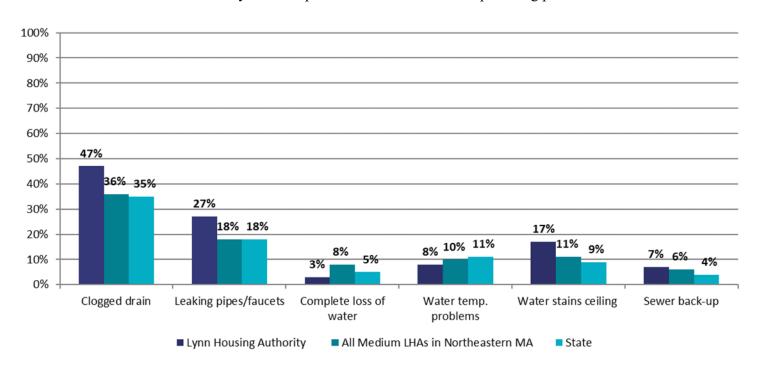
How long did it usually take for hot water to come back on? For those respondents who reported not having hot water in their apartment, we asked how long it usually took for hot water to come back on – less than 24 hours, 24 - 48 hours, or more than 48 hours.



### • Other Water or Plumbing Problems

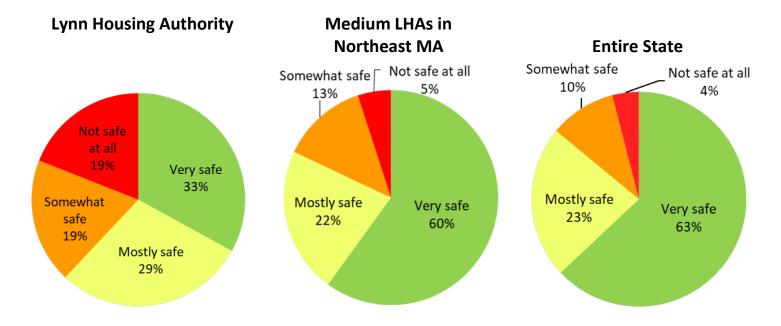
### In the last 12 months did residents have other water or plumbing problems?

The chart below shows how many times respondents had other water or plumbing problems in the last 12 months.

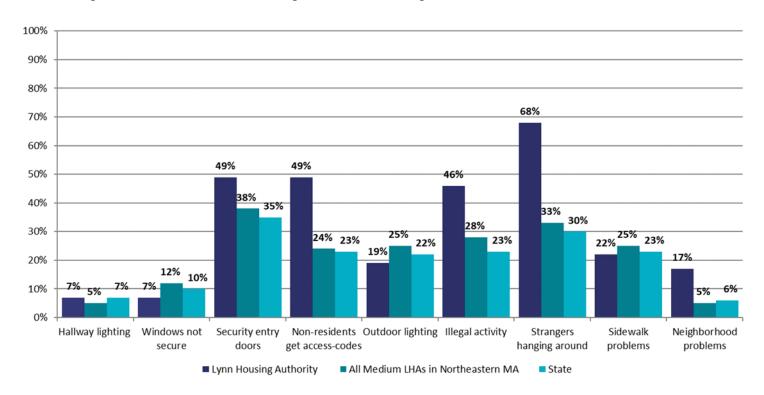


### Safety

**Respondents were asked how safe they felt in their development**. The charts below show what percentage of residents said they felt "very safe", "mostly" safe, "somewhat safe", or "not safe at all" in their development in the last 12 months.

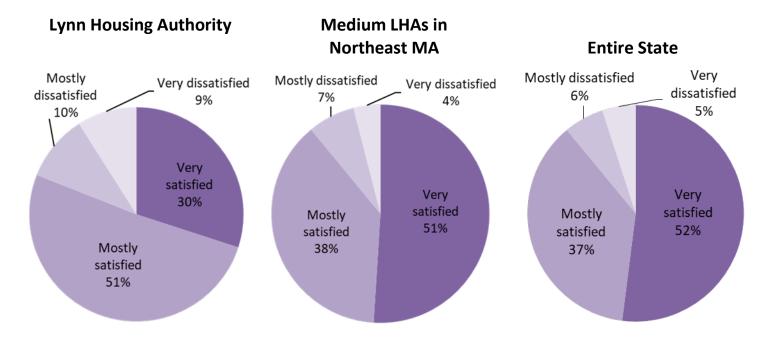


**Reasons why respondents felt unsafe in their development:** Respondents were asked why they felt unsafe in their development. This chart shows what specific concerns respondents mentioned.



### **Overall Satisfaction**

**Respondents were asked about their overall satisfaction living in their development**. The chart below shows what percentage of people said they were "very satisfied", "mostly satisfied", "mostly dissatisfied", or "very dissatisfied".



### LYNN HOUSING AUTHORITY

# Performance Management Review (PMR) Report

### Fiscal Year End 3/31/2024

\*For a detailed report of the Performance Management Review (PMR), please contact the Local Housing Authority

# Executive Office of Housing and Livable Communities (EOHLC) PMR Desk Audit Ratings Summary Official Published PMR Record

For a detailed report of the Performance Management Review (PMR), please contact the Local Housing Authority

Housing Authority	LYNN HOUSING AUTHORITY
Fiscal Year Ending	Mar 2024
Housing Management Specialist	Robert Pelletier
Facilities Management Specialist	Todd Lawson

Criteria	Score/Rating			
	Management			
	c.667	c.705	c.200	Cumulative
Occupancy Rate	No Findings	No Findings	Not Applicable	No Findings
	c.667	c.705	c.200	Cumulative
Tenant Accounts Receivable (TAR)	Corrective Action	Corrective Action	Not Applicable	Corrective Action
Board Member Training	Operational Guidance			
Certifications and Reporting Submissions	Operational Guidance			
Annual Plan	No Findings			
	Financial			
Adjusted Net Income	No Findings			
Operating Reserves	No Findings			

EXECUTIVE OFFICE OF HOUSING AND LIVABLE COMMUNITIES (EOHLC) Staff Certification & Training Rating		
LHA Name	LYNN HOUSING AUTHORITY	
FYE	Mar 2024	
HMS Name	Robert Pelletier	
FMS Name	Todd Lawson	

Criteria	Rating
Staff Certification and Training	No Findings

EXECUTIVE OFFICE OF HOUSING AND LIVABLE COMMUNITIES (EOHLC)		
CFA Submission		
LHA Name	LYNN HOUSING AUTHORITY	
FYE	Mar 2024	
HMS Name	Robert Pelletier	
FMS Name	Todd Lawson	

### CFA Submission (Planning Year)

Rating: Not Applicable

Recommendations: 1. No Recommendations

EXECUTIVE OFFICE OF HOUSING AND LIVABLE COMMUNITIES (EOHLC)  PMR Desk Audit Recommendations Report	
LHA Name	LYNN HOUSING AUTHORITY
FYE	Mar 2024
HMS Name	Robert Pelletier
FMS Name	Todd Lawson

### Occupancy

Rating All: No Findings Rating 667: No Findings Rating 705: No Findings Rating 200: Not Applicable

1. No Recommendations

### **Tenant Accounts Receivable (TAR)**

Rating All: Corrective Action Rating 667: Corrective Action Rating 705: Corrective Action Rating 200: Not Applicable

- 1. Create or update rent collection policy and procedures and submit to EOHLC for review, with supporting Board vote.
- 2. Adhere to your rent collection policy and lease, i.e. sending notices, reminder letters, 14 day notice to quit, 30 day notice etc. Send notices to tenants early and frequently.
- 3. Increase ways to accept rent payment, i.e. check scanners, lock boxes, electronic debit, autopay, etc.
- 4. Report to credit bureau when resident has vacated unit with past due rent balance.
- 5. Consider using small claims court (https://www.mass.gov/info-details/massachusetts-law-about-small-claims)
- 6. Create written repayment agreements, either in house or court ordered, and ensure they are adhered to.
- 7. Evaluate vacated balances to better understand what is collectible and what is unlikely to be collected. Don't allow tenant balances to build-up before doing lease enforcement. Review aged receivables report regularly.
- 8. Set reasonable thresholds for commencing legal action.
- 9. Ensure proper documentation of past due balances and collection efforts with tenants.

### **Board Member Training**

Rating: Operational Guidance

- 1. Ensure you update the board attendance application with the most recent board members, and their term dates.
- 2. Ensure each board member has a unique email for the board member training.
- 3. Provide computer guidance as needed to help board members complete the training.

### **Certifications and Reporting Submissions**

Rating: Operational Guidance

1. Submit all four quarterly vacancy certifications by the end of the month following the quarter end.

### **Annual Plan Submission**

Rating: No Findings

1. No Recommendations

### Adjusted Net Income/Revenue

Rating: No Findings

### Revenue

1. No Recommendations

### Expense

### **Salaries**

1. No Recommendations

### Legal

1. No Recommendations

### **Utilities**

1. No Recommendations

#### Maintenance

1. No Recommendations

#### Other

1. No Recommendations

### **Operating Reserve**

Rating: No Findings

1. No Recommendations

EXECUTIVE OFFICE OF HOUSING AND LIVABLE COMMUNITIES (EOHLC)		
CHAMP Close Out Report		
LHA Name	LYNN HOUSING AUTHORITY	
FYE	Mar 2024	
HMS Name	Robert Pelletier	
FMS Name	Todd Lawson	

### CHAMP Criteria 1a

Rating: No Findings

Recommendations: 1. No Recommendations

#### **CHAMP Criteria 1b**

Rating: No Findings

Recommendations: 1. No Recommendations

#### CHAMP Criteria 1c

Rating: No Findings

Recommendations: 1. No Recommendations

#### CHAMP Criteria 2a

Rating: Operational Guidance

- Recommendations: 1. Ensure that all vacancies are recorded in the EOHLC Housing Apps Vacancy Reporting System within 30 days of the vacancy date.
  - 2. Ensure that you are entering vacancy data correctly within 30 days.
  - 3. Establish reoccurring calendars reminders to help ensure vacancy data is entered into the EOHLC Housing Apps Vacancy Reporting System within 30 days.

#### CHAMP Criteria 2b

Rating: Operational Guidance

- Recommendations: 1. Ensure that all offers of housing were made using CHAMP for all units occupied in the Fiscal Year (Excluding Admin Transfers).
  - 2. Ensure that all unit offer data is correctly entered into the EOHLC Housing Apps Vacancy Reporting System (Including Application ID, List Pull ID, Applicant Priority/Preference, and Lease Start date)

### CHAMP Criteria 3a

Rating: No Findings

Recommendations: 1. No Recommendations

### CHAMP Criteria 3b (Planning Year)

Rating: Not Applicable

Recommendations: 1. No Recommendations

### CHAMP Criteria 3c (Planning Year)

Rating: Not Applicable

Recommendations: 1. No Recommendations

### **EXECUTIVE OFFICE OF HOUSING AND LIVABLE COMMUNITIES (EOHLC) PMR Physical Condition Report**

### For any questions on your FMS PMR Ratings, please contact your FMS.

LHA Name	LYNN HOUSING AUTHORITY
FYE	Mar 2024
HMS Name	Robert Pelletier
FMS Name	Todd Lawson

Criteria 1: 100% of units inspected during FYE under review

Rating: Corrective Action

Recommendations: 1. Ensure that Units are Inspected per EOHLC guidance

2. Ensure Inspection Reports are created for each Unit Inspection

Criteria 2: Unit inspection Reports create, track, and report Work Orders for inspection repairs, and Work Orders are completed within 30 days or added to DM/CIP

Rating: Corrective Action

Recommendations: 1. Ensure that Units are Inspected per EOHLC guidance

2. Ensure Inspection Reports are created for each Unit Inspection

Criteria 3: Unit Inspection Reports accurately reflect necessary repairs

Rating: Corrective Action

- Recommendations: 1. Ensure that work orders are created, tracked, and completed for all deficiencies identified during unit inspection
  - 2. Ensure that work orders are created, tracked, and completed for all Health and Safety deficiencies
  - 3. Ensure that all Notices of Lease Violation are issued for all tenant related deficiencies identified during unit inspection

Criteria 4: Work Orders created for every vacancy and completed within 30 days (or waiver requested)

Rating: Corrective Action

Recommendations: 1. No Recommendations

Criteria 5: Vacancy Turnover Work Orders accurately reflect necessary repairs

Rating: No Findings

Recommendations: 1. No Recommendations

Criteria 6: LHA Preventive Maintenance Plan accurately reflects all necessary work to maximize life of LHA components

### Rating: Corrective Action

- Recommendations: 1. Process to schedule, generate, prioritize, and track work orders as a part of the Preventive Maintenance Program (consider using software to automate processes where possible) See Handout H
  - 2. Designate one person with the responsibility of reviewing/updating the Preventive Maintenance Program on a regular basis, as well as in real-time as new equipment is purchased

### Criteria 7: All emergency work orders are created, tracked, reported and completed within 48 hours

### Rating: Corrective Action

- Recommendations: 1. Ensure that all Emergency Work Orders are created, tracked, and reported per EOHLC guidance
  - 2. Ensure that all Emergency Work Orders are completed within 48 hours
  - 3. LHA should create a list of emergency items and distribute to all staff, tenants and answering service if have one. Produce emergency work orders for any work that is on your emergency list and initiate work within 24 to 48 hours. See Handout J

### Criteria 8: All requested work orders are created, tracked, reported and completed within 14 days or added to DM/CIP

#### Rating: Corrective Action

- Recommendations: 1. Train staff on work order types and how to input them into your work order system/If you use web-based software, reach out to your vendor for training/training materials/changes to the software See Handout K + Software Handouts (M, N, or O) If Applicable
  - 2. Ensure that all Tenant Requested Work Orders are created, tracked, and reported per EOHLC guidance

### **Health & Safety Deficiencies**

Inspection reports were provided to the LHA at the time of the EOHLC site visit. Health and safety deficiencies were identified during the PMR Inspection. These items must be completed or initiated within 48 hours. Following completion of these health and safety deficiencies, the Executive Director must login to the FMS software application and certify, by electronic signature, that all health and safety deficiencies have been completed. Please contact your assigned FMS for further assistance.